

1 TRANSCRIPT OF PROCEEDINGS

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5 UNITED STATES SOCCER FEDERATION

6

NATIONAL COUNCIL MEETING

7

98th ANNUAL GENERAL MEETING

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11 New York Marriott Marquis

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New York, New York

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March 1, 2014

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8:00 a.m. - 9:50 a.m.

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Reported by Debra K. Resling, RMR, CRR

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1 (Commencing at 8:00 a.m.)

2 PRESIDENT GULATI: If you can take your

3 seats, please, we'll get started. If we can get

4 seated in the back.

5 Thank you.

6 Welcome to New York and our terrific

7 weather for the last 30 days.

8 I would like to start with all of us

9 taking a Moment of Silence for those that we have

10 lost in the game over the last year. So if you

11 can stand, and we could take a moment of silence,

12 please.

13 (Moment of Silence.)

14 PRESIDENT GULATI: Thank you.

15 Next go to the Pledge of Allegiance,

16 which will be once again led by our

17 vice-president, Mike Edwards.

18 Mr. Edwards.

19 (Pledge of Allegiance recited.)

20 PRESIDENT GULATI: Thanks, Mike.

21 We next move to Mr. Kepner with an

22 explanation of the Credentials Report and a check

23 on those credentials.

24 Mr. Kepner.

25 MR. KEPNER: Well, good morning.

1 Welcome to the grand city of New York. I'm sure

2 you have had many other folks say the same thing

3 to you as well.

4 It's always exciting to me --

5 exciting to all of you, I'm sure -- to join

6 together in this grand meeting in which all of

7 the members of the soccer world of the United

8 States come together to make decisions, to take

9 actions, to learn from each other, and to grow.

10 And the same is true with the members of the

11 Credentials Committee and the members of the

12 staff that support the work of the Credentials

13 Committee, and I want to mention those persons.

14 Because what we do is we crunch the numbers, and

15 it's important to do because the system that we

16 use, and we have been using for a number of

17 years, provides a balance and a level of shared

18 responsibility that is important so that we're

19 working together cooperatively; we, collectively

20 here, can move forward in a positive fashion.

21 But the members of the staff really

22 do all the hard work, and it's always important

23 to -- for us collectively to recognize that and

24 to say thank you. There are a whole bunch of

25 staff members, and truthfully, I don't know all

1 of the names, but there are three persons in
2 particular that I'm going to mention that serve
3 as sort of a catalyst from the very beginning.

4 Those are Melissa Biniewicz, Marc
5 Bahnsen, and Greg Fike. So I thank the three of
6 them, in particular, but say thank you to all of
7 the members of the staff.

8 And then the members of the
9 Credentials Committee are Dimitrios Efstathiou,
10 who is the newest member; we have Kathy Zolad; we
11 have Darius Ejlali; we have Greg Dalby, who was
12 not able to join us this time. But their report
13 is very important.

14 I will give you -- we used to have a
15 roll call, but we're modernized, and the effects
16 of the mathematical equation or the algorithm
17 that we use to explain how we do what we do and
18 to figure out how many votes we have, it's a
19 system in which we have to have three councils
20 that are equal in weight -- the Youth, the Adult,
21 and the Pro. And they have to have the same
22 mathematical effect in terms of the weighting.

23 The Youth Council has the greatest
24 number of representatives, delegates, and so we
25 use that as our base factor. And then the Adults

1 have fewer. But we have to use the multiplier to
2 multiply to have the mathematical effect exactly
3 the same, and the Pro the same. And the Athlete
4 Council, by the rules that we follow, has to
5 really represent 20 percent of the total vote --
6 weighted vote of the entire body.

7 And so we are going to display the
8 results. The registration that we use is you
9 have to be here by 4:00. You have to register by
10 4:00 the day before this event, and so that's
11 what we really use as a determination as to
12 whether or not you are here, which is the reason
13 that we don't actually through a physical
14 announced roll call. So we're going to display
15 the results.

16 First we will show the Youth Council.
17 There's so many that it will be on two different
18 slides. You can see we show the USYSA, which is
19 the largest organization, the name, and then the
20 number of votes. And each of those has a vote of
21 1, so that's Slide 1.

22 Slide 2 is next. You can see 219
23 USYS votes. AYSO, 39. That's mathematically
24 calculated based on the player registration.
25 U.S. Club Soccer, likewise, mathematically

1 determined, and Youth Commissioners. The total
2 Youth Council vote is 292. And in a very real
3 sense, those are -- well, except for the
4 mathematically AYSO and U.S. Club there, it's not
5 calculated.

6 Now, we move on to the Adult Council.
7 We have the USASA first, two slides. Second
8 slide, the Adult Commissioners, the Adult
9 Council, 190 votes. And we'll then be using a
10 multiplier. We will display that a little later.

11 Next, we have the Professional
12 Council. And the next, the Athlete Council, and
13 then other members, other affiliates, national
14 associations, disabled service, life members,
15 Board of Directors, and past presidents.

16 Now, on the last three slides, each
17 of those persons has a weighted vote of 1, one
18 effect, and now we pull it all together into
19 this -- obviously, a spreadsheet. We have 537
20 total votes, but then we have the multipliers
21 that have the effect -- you can see down in the
22 lower left-hand corner, that the voting strength
23 is 292 for each of the larger councils, the
24 Youth, the Adult, the Pro. And then the Athletes
25 have to represent no less than 20 percent of the

1 total weighted vote. So you can take that 228,
2 divided by 13 -- 1137, and you would get 20
3 percent or higher. You can see the simple
4 majority is 569; two-thirds majority, 758.

5 Now, one of the other things that we
6 do is we want to make sure -- several years ago
7 we began using the electronic keypads, and it's
8 very important that you know how to use them.
9 You will find in front of you a wireless keypad
10 that we will use to vote throughout the meeting.
11 The keypads have been carefully programmed with
12 the weight of each vote. Please use only the
13 keypad assigned to you.

14 Briefly, here is how the keypads
15 work. Throughout the meeting, you will be asked
16 to vote on a number of issues. The item to be
17 voted on will appear on the screen. You will be
18 asked to use your keypad to place your vote.
19 Press 1 for Yes and 2 for No. When you press the
20 button, the number you selected will show up on
21 the LED box in the keypad. It will stay on for
22 about a second, and the data will be sent to the
23 computer technician, who will tabulate the
24 results and display them on the screen.

25 Please do not place your vote until I

1 say begin voting now. And I will be over on the
2 side of the room.

3 As the votes wind down, I will not
4 say, as I used to, five, four, three, and so on.
5 It will be displayed on the clock, counting down,
6 and then you can change your mind up until the
7 time we stop the voting.

8 The keypad will accept your final
9 vote.

10 One final point before we go into a
11 test question is, is that there might be
12 delegates who are not here today at this
13 particular point in time. Members of the staff
14 and members of the Credentials Committee will go
15 to those locations, pick up the tent card and
16 pick up the keypads and take them over to the
17 left, your right.

18 If those delegates show up, and you
19 are aware of it, you can direct them over to
20 there, and we'll give them their keypads and
21 their card, and then they can return to their
22 station. And your help in directing them where
23 to go will be appreciated.

24 Now, as a test question, it's very
25 important that we understand how to do this. And

1 I have been giving you a problem each time, a
2 competition, so to speak. And some years ago,
3 the first one that we had, we had two
4 time-honored athletes, Donald Duck and Mickey
5 Mouse, oppose each other in a penalty kick
6 shoot-out. And as I recall, Mickey Mouse beat
7 Donald Duck. And my comment at the time was is
8 that Donald is just not what he's quacked up to
9 be.

10 Well, this time, we have a different
11 kind of opportunity. History and opportunity do
12 come together and can create some magical moments
13 in life. All of us know that.

14 And I have pitted together, for the
15 first time ever, a team of three against a team
16 of one, or a competitor of one. The team of
17 three is made up of some folks who were just
18 outstanding on the pitch, but their experience
19 and their prowess on the pitch is exceeded by
20 their prowess in meeting rooms. And so I'm going
21 to present the first team. I call it the Power
22 Team. They're an outstanding twosome here,
23 expanded by a grandson of the gentleman on the
24 left. And you can see Sunil Gulati there saying,
25 What are you doing this time, Bob? And he looks

1 just ready to compete. Richard Groff, with his
2 grandson -- I presume that's your grandson,
3 Richard -- is ready there, and so it's a team of
4 three.

5 Opposing them is a woman -- a woman
6 who is much older than any of the three persons
7 that you see there -- but she's a woman that
8 represents all of us. You are going to look at
9 her, and you're going to say, there's no way that
10 she can compete. She can't move. But the truth
11 of the matter is 100-million-plus will help her
12 to move, and we'll take a look at Competitor
13 Number 2. And that's the lady out in the middle
14 of the harbor, the lady from France, a gift from
15 France in 1886, and she has stood there for years
16 upon years.

17 So the competition this time is
18 between the Power Team of Sunil, and Richard and
19 grandson, against the grand lady from France, the
20 Statue of Liberty. And so we're ready to go
21 ahead and test our keypads. Who will win in this
22 shoot-out? You can begin voting.

23 (Vote taken.)

24 Okay. Let's see what our result is.
25 Aha, the grand lady won. Zee lady, she is really

1 exciting. Very good.

2 Sunil, you never seem to win these
3 shoot-outs.

4 PRESIDENT GULATI: Thank you, Robert.
5 Was that a weighted vote, Bob, or was that
6 straight? All right. That was a weighted vote.
7 We will wait another year for the next one.
8 Thank you.

9 A couple of things before we get
10 going. We're going to have -- barring any
11 objections, have a change in the agenda. We will
12 move a couple of the elections that we have
13 earlier in the agenda. If there are no
14 objections, we will do that. Thank you.

15 I want to next acknowledge our life
16 members who are in the front row here. If you
17 would all stand, please. Thank you for the
18 service to the game. All of you stand.

19 (Applause.)

20 PRESIDENT GULATI: Thank you. And a
21 tradition of some years now, if we could have all
22 of those that have been here for at least 30
23 AGMs, if you would stand and just remain standing
24 for a second. 30 or more AGMs. There's a few
25 more than just the life members, I think.

1 Stay standing for a second.

2 (Applause.)

3 PRESIDENT GULATI: And now those of
4 you that are here for your first AGM. Those of
5 you who are here for your first AGM, if you would
6 stand, please. Welcome.

7 (Applause.)

8 PRESIDENT GULATI: You can have a
9 seat folks. Thank you.

10 And lastly, and certainly not at the
11 bottom in any way, shape or form, anyone who has
12 represented the United States in an international
13 competition or former national team players.

14 Mostly, on the left, but not exclusively. Thank
15 you all.

16 (Applause.)

17 PRESIDENT GULATI: A few other guests
18 that I want to mention, very special guests that
19 we have with us today; first Ted Howard, the
20 Deputy General Secretary of CONCACAF, a U.S.
21 Soccer Hall of Fame member, and a very, very
22 close and dear personal friend for 30 years.

23 Ted, where are you? Thank you. Ted
24 is in back.

25 (Applause.)

1 PRESIDENT GULATI: Marco Leal, from
2 CONCACAF, head of legal services. Marco is in
3 back.

4 And one of the best people I know in
5 international soccer, my counterpart from the
6 Bahamas, Anton Sealey, the President from the
7 Bahamian Federation.

8 Anton, where are you?

9 (Applause.)

10 PRESIDENT GULATI: Thank you. Thank
11 you for being here with us today.

12 Next on our agenda is the approval of
13 the minutes from 2013 AGM.

14 Do we have a motion to approve the
15 minutes?

16 UNIDENTIFIED SPEAKER: So moved.

17 PRESIDENT GULATI: We'll credit
18 Mr. Edwards, because I can't see who it is back
19 there.

20 Thank you. Any comments?

21 We need a second, I suppose.

22 Mr. Monaco, are you willing to second?

23 MR. MONACO: Second.

24 PRESIDENT GULATI: Thank you. Do we
25 have any comments? Concerns? Questions? Or

1 anything else about the minutes?

2 Hearing none, we will approve those
3 unanimously. Thank you very much.

4 Let's take a quick look at 2013 in
5 pictures and video. If we could run that first
6 video, please.

7 (Video shown.)

8 (Applause.)

9 PRESIDENT GULATI: Terrific. Thank
10 you. That's what the soccer side of things
11 looked a little bit like last year. Some pretty
12 extraordinary moments as we have every year. Not
13 all wins, but many of them. Abby Wambach
14 becoming the leading female scorer of all time.
15 And the Men's team having unparalleled success.
16 The Women's team hasn't lost in two years.

17 But there is another side of what we
18 do, which is finance those things. Reach out to
19 consumers. And I want to let our partners in
20 that part of what we do, the President, and
21 Chairman of Soccer United Marketing, Don Garber,
22 walk us through a little bit of that and talk
23 about the landscape that we're facing every day
24 in the commercial space and with our customers.

25 Mr. Garber.

1 (Applause.)

2 MR. GARBER: Thank you, Sunil.

3 We have a short presentation to make
4 where we're going to lay out for all of you how
5 we look at our fan base. I don't mean our fan
6 base from the professional game, but our fan base
7 as it represents soccer in America, because
8 ultimately, all of those folks that are out,
9 believing in the game, participating in the game,
10 playing in the game, consuming the game, matter
11 to each and every one of us. So whether we're an
12 athlete that is doing a clinic or a bunch of
13 young folks or one of the professional leagues
14 that are trying to sell tickets or it's our
15 Federation that is trying to drive attendance at
16 national team games and getting folks to watch
17 those games on television, the consumer really
18 matters.

19 And for many, many years, as we get
20 together with these meetings, we talk a lot about
21 our membership, and we talk a lot about
22 governance; we talk about rules and things that
23 matter to each and every one of us as members of
24 the Federation.

25 What we're going to do for about ten

1 minutes today is talk about the fan, to talk
2 about that forward-facing aspect of what it is
3 that all of us at every level, all of us in this
4 room, need to start thinking about. How do we
5 move from being an organization that is just
6 focused on members, and how do we be
7 forward-facing and start thinking about our
8 organization -- not the league, but all of us --
9 start thinking about the consumer.

10 One of the things that's most
11 valuable for all of us is the sport is growing
12 dramatically, and our Chief Marketing Officer,
13 Howard Handler, is going to run through some of
14 those slides and also talk about what does that
15 really mean to us collectively to generate
16 revenue? All of these people care about us.
17 They're different than the other pro sports
18 leagues. They're different from the other
19 grassroots fan followers, and as such, they
20 represent customers who can buy sponsorships to
21 your associations. They are folks that can buy
22 product. They're folks that might have the
23 capacity to be able to fund, from a fund-raising
24 perspective, some of the things that empower all
25 of our organizations.

1 are very bullish, the networks. Everybody knows
2 that this will be one of the great events and a
3 fantastic opportunity for all of us. And we're
4 also privileged that both the U.S. Men's and
5 Women's National Teams are ascendant and global
6 powers.

7 I want to talk first about the growth
8 of soccer in the United States. And as Don said,
9 this is all soccer -- all leagues, organized,
10 grassroots -- everybody that thinks about soccer.
11 And I'm going to share a little bit of research,
12 and then I want to bring a little bit more color
13 and humanity to who this base is.

14 Firstly, we are seeing more fans than
15 ever. This has been a steady growth process over
16 the decades. But we're really seeing a great
17 deal of acceleration in the last several years
18 due to a lot of the efforts of the soccer
19 federation.

20 What you see on this graph is a basic
21 poll that tells you that there are 55 million
22 adults, so it doesn't even count people under the
23 age of 18 that consider themselves to be soccer
24 fans. And again, we believe that the World Cup
25 in '14, and then the Women's World Cup in '15 in

1 So Howard Handler, over here on the
2 left. Howard has a background in marketing at
3 MTV, Madison Square Garden and Virgin Mobile,
4 runs marketing and fan development for Major
5 League Soccer and Soccer United Marketing.

6 (Applause.)

7 MR. HANDLER: Thank you,
8 Commissioner. And thank you, Sunil. It's really
9 a privilege to be here today with so many
10 builders and believers in this great game.

11 I'm going to tell you a little bit
12 about our fans and give you a flavor of just the
13 incredible growth that we're all experiencing.

14 So as we sit here today, and we are
15 in the midst of a World Cup year, it's an
16 incredibly special moment in time. World Cup in
17 Brazil will be one of the seminal moments in
18 sports history in our country. We know that it
19 will be an incredibly unifying event and draw
20 core fans as well as many casual fans and people
21 who didn't even know they were soccer fans to
22 root for our country, certainly, but many
23 countries, and to take part in something that
24 connects all of us together.

25 It's in our time zone. Our partners

1 Canada, is going to continue to accelerate this
2 process quite significantly.

3 When we draw a comparison to soccer
4 relative to some of the other sports, we see that
5 our growth rates are greatest, so that's another
6 great reason for encouragement.

7 It's also reflected in television
8 viewership. Many of us know that soccer is one
9 of the most popular sports on TV. There's
10 coverage of many leagues from many countries.
11 And just to give you a sense that the '13
12 audience, when you tie it all together and you
13 "cume" up all the viewership, is 340 million
14 people, which is enormous; and, as you see from a
15 growth rate, approaching 40 percent,
16 extraordinary.

17 Now, getting a little bit deeper.
18 Who are these people? Who are all of our fans?
19 Firstly, our fans are younger than all the rest
20 of the sports leagues that are out there and all
21 the rest of the fans of the other sports that are
22 out there. You see much younger average age than
23 even basketball and hockey, which get a lot of
24 credit for having a youthful vibe.

25 We also know that soccer fans are

1 millennials. 80 million strong millennials is a
2 group that is bigger than the baby boom and is
3 influencing almost everything that's going on in
4 media and in society. These are multicultural
5 boys and girls, men and women, 14 to 34. And you
6 see that we index head and shoulders above
7 everybody else that's out there.

8 Soccer fans are also very Hispanic
9 relative to the rest of the population, and this
10 covers the entire gamut. Certainly
11 Mexican-Americans, but also Cuban-Americans,
12 Ecuadorians, Nicaraguans, Hondurans, and so on.
13 This is the greatest game, and the biggest game,
14 in the world, and that carries over to all of
15 these folks in the United States.

16 We also know that by virtue of youth
17 and by virtue of generation, that soccer fans are
18 digitally native and digitally engaged.
19 Technology is something that they grew up with
20 and that they embrace and that shakes their
21 lives.

22 A couple of particulars. Very
23 specific point here is that we've noticed that
24 soccer fans love video streaming. And so as we
25 think about the future and watching soccer, not

1 only in your living room on television, but on
2 tablets, on mobile devices and so on, we know
3 that we're well positioned for that future.

4 We also know that soccer fans carry
5 around mobile devices. 75 percent of soccer fans
6 have a smartphone and are using apps and are
7 transacting and are doing all kinds of things.
8 Information gathering, another critical piece of
9 this. Most soccer fans are really not reading
10 newspapers as much as gathering their information
11 from their mobile devices, from their computers,
12 and getting it on-line.

13 We also know that the social media
14 revolution is being driven by soccer fans. Great
15 stat: 30 percent of soccer fans are spending
16 three hours or more on Twitter, Facebook, and
17 using that as a means of staying connected to the
18 world and connected to their friends.

19 Now, switching gears a little bit.
20 We are incredibly excited about the upcoming
21 World Cup, and we are going to be wrapping the
22 American flag around everything that we do. This
23 is a fantastic opportunity to seize the moment.
24 We know that we join everybody in this room in
25 terms of a great moment of pride and of

1 celebration and of hope, and our message, our
2 signature line will be for club and country all
3 year long.

4 We have been working with our
5 athletes. We have been working with a lot of
6 different fans and support groups. And we've got
7 some very ambitious plans ahead of us, as we work
8 together with the Federation, to really make sure
9 that this is a phenomenal moment for all of us.

10 Corporate America plays a very big
11 role in all of this. As many of you know, Soccer
12 United Marketing, our affiliate company, has had
13 a deep and rich partnership with the Federation
14 for a number of years. One of the things that we
15 do is we gather commercial support, the support
16 of corporate America, to fund a lot of the
17 efforts that fuel what we do with the Federation.
18 The money is important, but the way that our
19 athletes and our brands are marketed by corporate
20 America in a World Cup year might even be more
21 important.

22 This is a great example of a program
23 that Pepsi is going to be executing where they
24 will be putting Clint Dempsey's image and the
25 U.S. Soccer Federation on hundreds of millions of

1 cans. So as we get closer and closer to the
2 month of June, you will see many companies like
3 Pepsi embrace U.S. Soccer, the Men's National
4 Team, and this great message of ours.

5 The last thing that I want to share
6 is a little bit on content and storytelling. We
7 really believe that the future and the great
8 growth of our sport over time will be driven by
9 taking the stories inside and outside the white
10 lines into people's living rooms and on to their
11 devices and creating a deeper emotional
12 connection with our players, the rivalries, their
13 stories.

14 And we've done some things with Major
15 League Soccer. We've established a great
16 creative team, and that same creative team is
17 going to be working with the Federation doing a
18 six-part series, a 30 for 30 series on ESPN that
19 will tell these incredible stories -- stories of
20 determination, stories of struggle, fathers and
21 sons -- again, not unlike -- and I guess if you
22 are a certain age, the snowy blustery day on
23 Soldier Field -- the great stories of NFL films.
24 This is the kind of notion that we're going for
25 to really help people connect much more deeply

1 with soccer and the U.S. Men's National Team.

2 So I'm going to close by showing a
3 clip that gives you an example of some of the
4 storytelling that we did with Major League
5 Soccer. This will give you a really good feel
6 for what we have to expect ahead of us for U.S.
7 Soccer. So let's roll the clip.

8 (Video shown.)

9 (Applause.)

10 MR. HANDLER: Thank you very much.

11 PRESIDENT GULATI: Thank you, Howard.

12 We'll move on to two sets of
13 elections we have. I will run the first, and
14 Mike Edwards, our vice-president, will run the
15 second.

16 I say it at almost every annual
17 meeting: One of the best things that we have
18 done while I have been involved in terms of
19 governance is we added independent directors in
20 2006, and they've served with us starting in
21 2007. And not only do we do that -- not only
22 does it improve the way we govern ourselves and
23 our Board operates, but we ended up with three
24 extraordinary independent directors. It's rare
25 when I have a meeting and don't mention the

1 contribution of one of them, or that we're able
2 to call on one of them in the political arena, in
3 the business arena, or almost any other arena.

4 We have one director who is up for
5 election today, and there aren't many people in
6 the country, in any walk of life, frankly, that
7 we could ask to continue or to have joined us six
8 years ago, seven years ago, than Dr. Donna
9 Shalala, who was president of the University of
10 Miami, as a long-standing advocate of so many
11 things that we believe in, as the longest-serving
12 member of the Clinton administration, and someone
13 whose counsel, when we call on it, is always
14 good. Someone who speaks at our Board meetings.
15 Not often, but when she does, everyone in the
16 room respects it, understands it, and generally
17 agrees with it after she has made it clear where
18 she believes we should be going.

19 So it really gives me great pleasure,
20 on behalf of the Board of Directors, to
21 unanimously nominate Donna Shalala to continue as
22 an independent director for the United States
23 Board of Directors.

24 Do we have any other nominations
25 which we are certainly welcome to hear? Hearing

1 none, we will close nominations.

2 And, Dr. Shalala, welcome back to
3 U.S. Soccer's Board.

4 Thank you for your service.

5 (Applause.)

6 PRESIDENT GULATI: Mr. Edwards.

7 MR. EDWARDS: Okay. It's that
8 momentous moment, I will open the floor for
9 nominations for the position of President of the
10 United States Soccer Federation. Seconds are not
11 necessary for nomination, but in the spirit of
12 the body, we have always accepted them. So I
13 will accept seconding speeches for nominations.

14 MR. GARBER: Thank you, Mike.

15 We, as an organization, have been
16 incredibly fortunate to have consistent
17 leadership of our organization for nearly ten
18 years. And during that time, our sport has
19 really experienced unprecedented growth, a
20 tremendous connection between our youth
21 organizations, our amateur organizations, our
22 professionals, our referees, just about every
23 constituency has come together in a way where we
24 have a singular focus to grow this game and turn
25 this country into a great soccer nation.

1 The vision behind all of this since
2 2006 has been that of Sunil Gulati. During that
3 time, Sunil has taken this organization and,
4 without doubt, with the strong management that he
5 has in Chicago, with the very connected and
6 aligned Board, has been able to turn U.S. Soccer
7 into the leading National Governing Body in the
8 United States, and an organization, a soccer
9 association, or a football association that's
10 respected around the world.

11 Fortunately, for all of us, Sunil has
12 not only been our president, but also has been in
13 positions of leadership at CONCACAF, giving us a
14 voice within a shifting change in politics in our
15 region that has put the United States in a role
16 of influence, which is something that's important
17 to us all, and then, probably most importantly,
18 has earned the right through election to be
19 sitting as a representative of the United States
20 on the FIFA Executive Committee.

21 For all of those who know him and
22 have worked with him for a long time -- and many
23 of you in this room have been a friend of Sunil's
24 for decades -- know that this is his passion in
25 life. He serves as a volunteer, where many of us

1 serve as professionals. This is our job. With
2 Sunil, this is his passion. This is what he gets
3 up and thinks about every day and goes to sleep
4 at night hoping that that day was another day
5 that he grew the game for all of us who care
6 about it here in this country.

7 Many of us consider him a great
8 friend and have enormous respect for him. He's a
9 terrific family guy, but somebody who has just
10 tremendous grounded values in doing the right
11 thing all the time.

12 So it's with great honor that I
13 nominate Sunil Gulati for another term as
14 president of the United States Soccer Federation.

15 I think I need a second.

16 UNIDENTIFIED SPEAKER: Second.

17 MR. GROFF: I stand before you to
18 second this nomination.

19 In 1980, Sunil was a volunteer
20 managing our national teams. At the same time,
21 he was probably working on the ODP program in
22 Connecticut. He is passionate. He has worked
23 with every president that we had before him and
24 with incredible success.

25 As president, he has led us to a

1 company that -- a nonprofit organization of
2 tremendous assets, and an annual budget of \$75
3 million, and his leadership was instrumental. We
4 are very fortunate to have him as our president.
5 We are very fortunate that he serves on the FIFA
6 Executive Committee, and I'm very honored to make
7 this nomination.

8 MR. EDWARDS: Are there any other
9 nominations to come before the body? Is there a
10 motion to close nominations?

11 UNIDENTIFIED SPEAKER: So move.

12 UNIDENTIFIED SPEAKER: So move.

13 MR. EDWARDS: Second?

14 MR. MONACO: Second.

15 MR. EDWARDS: Any objection?

16 Mr. Gulati, congratulations. Your
17 warranty has been extended for another four
18 years.

19 (Applause.)

20 PRESIDENT GULATI: Thank you. Thank
21 you Mike, and thank you to all of you.

22 I want to thank a few people
23 specifically -- and there's always the danger of
24 leaving some people out. I'm going to take that
25 risk. I certainly want to thank the four council

1 chairs -- John Sutter, Richard Groff, Don Garber,
2 Jon McCullough -- for their letters of support
3 over the last few weeks. Paula Berriz from AYSO;
4 Bill Sage from U.S. Club Soccer; and Alex Para
5 from Futsal. I appreciate all of that.

6 I want to thank Al Bell, the former
7 president of CJSA and Connecticut Senior
8 Association, the Adult Association now, who is
9 really the first president I worked for some 30
10 years ago. And Kathy Zolad, who is the current
11 president there, my home state, where I got
12 started. And my new home state for many years,
13 the folks from New York, Mr. Rapaglia,
14 Mr. Pinori, Mr. Christiano -- all good friends.
15 Thank you for your ongoing support.

16 Some people that are up here.
17 Someone who has become a great friend over the
18 last few years -- we've traveled the world, not
19 always successfully, and tried to get votes, but
20 generally successfully, is a friend, Carlos
21 Cordeiro, one of our independent directors -- a
22 great friend.

23 Two people on the dais who are
24 leaving the Board as of today but have served the
25 organization for the better part of 30 years in

1 different ways and different capacities -- Kevin
2 Payne and Richard Groff -- both of whom have been
3 friends for many, many years.

4 My family is here. My son, who is a
5 player in our programs and has on his business
6 card, at age 16, Special Adviser to U.S. Soccer.
7 And the two most important women in my life, my
8 nine-year-old daughter and my wife, who say
9 something very similar when I'm about to leave
10 for a trip -- not exactly the same. My daughter
11 generally says, Dad, why do you have to go? And
12 my wife says, It's about time.

13 Without them and without their
14 ongoing support, as all of you know that are
15 involved in the game, it would be impossible. So
16 Marcella, Emilio, Sofia, thank you very much for
17 being here and for various periods of time,
18 starting at 18 years, 16 years, and 9 years, and
19 I got those in the right order, I hope.

20 And then I want to -- of course I
21 want to thank Don for his comments, but actually,
22 for a couple other things. In the last two weeks
23 we've dealt with a couple of issues. We dealt
24 with the Ukraine issue -- not in the way that the
25 Ukrainian people have had to deal with it or

1 President Obama or President Putin is dealing
2 with it -- but we were supposed to play in
3 Kharkov, Ukraine, on Wednesday. And obviously
4 things changed there. And then we were playing
5 our -- we are playing our next game in Arizona,
6 and as you-all know, Arizona has been in the news
7 quite a bit in the last couple of weeks.

8 And I brought up both issues in
9 consecutive weeks with a class I teach at
10 Columbia Business School. First we talked about
11 Ukraine and what we were thinking and what we
12 were going through -- kind of a management
13 exercise. And I did the same with the Arizona
14 issue where we were playing -- and I've already
15 sold over 30,000 tickets this past week -- and as
16 you know, the governor made a decision. And I
17 talked to my class on Wednesday and said, What
18 would do you in this situation? Would you be
19 sending a message? Would you do what the NFL
20 did? The difference being, we had already sold
21 30,000 tickets.

22 And we talked about it a little bit.
23 And they said, Well, do you want to be sending a
24 message? Should you be involved in those sorts
25 of political issues and so on and so forth? And

1 one of the students said, Well, how would you go
2 about deciding who you talked to?

3 And I said, Well, for sure, one of
4 the people -- and I didn't name any others --
5 would be the Commissioner of Major League Soccer,
6 because we often think about the world in similar
7 ways on sensitive issues and other... and that
8 was as much as a friend and a counselor as
9 anything else.

10 And then yesterday, more on the
11 professional side, we had a meeting with Don, our
12 national team coach, and the person who runs the
13 player area in Major League Soccer, Todd Durbin,
14 who worked for me many, many years ago. And we
15 talked about something that was very important to
16 Jürgen, and it was pretty clear that it was
17 important, and it was very important in the
18 run-up to the World Cup. And then Todd and
19 Jürgen left, and Don and I were left on our own.

20 And I said to him across the table,
21 This one is important. He said, I got it. We
22 don't need any more conversation than that. He
23 didn't need to say that.

24 So the support and the relationship
25 and the friendship, Don, I want to thank you very

1 much for that, for many years in the past and
2 many years to come.

3 Thirty years ago in New York, we had
4 a change, a big change. Werner Fricker was
5 elected president. Chuck Blazer was elected
6 vice-president, and it was here in the city, and
7 Sal and others will remember that. But we've
8 come a very, very long way since then. We're not
9 in Kansas anymore, for sure. And in thinking
10 about that and looking back at it, we walked into
11 that play last night -- and almost all of you
12 went -- and I saw John Sutter and Jon McCullough
13 and John Motta sitting next to each other. Three
14 council chairs. And I had letters from a number
15 of council chairs.

16 And I went over to the person in
17 charge of ticketing, and I said, the night
18 before, and what I'm hoping is an uncontested
19 election with nominations possible from the
20 floor, how can you possibly let these three guys
21 who control 75 percent of the votes sit next to
22 each other?

23 And she said, Well, I'm limited, in
24 the scope of the show last night.

25 But we're not in Kansas anymore.

1 What does that mean? Think about
2 where the organization is now. Our women's team
3 is the best in the world. It hasn't lost a game
4 in two years. Our men's team has the best record
5 it's ever had over the last two years, and those
6 that heard our coach yesterday speak about it,
7 you can't help but believe everything is possible
8 when you talk to Jürgen Klinsmann about our Men's
9 National Team. He doesn't tell you you are going
10 to win every game, but you come out of it
11 believing that you are going to win every game.
12 It's pretty extraordinary.

13 We've signed a commercial deal with
14 our biggest individual partner, Nike, that was
15 announced in December that puts the Federation in
16 a different place than it's ever been
17 financially, a secure place, an extraordinary
18 partnership. It's not a sponsorship. It's a
19 partnership in every way.

20 And they've been a terrific partner,
21 and very soon -- we've got handshakes on it, we
22 will get it papered -- we'll announce another
23 extraordinary partnership with Soccer United
24 Marketing that handles all of the things other
25 than Nike, our TV, our media, our licensing.

1 Those two commercial agreements changed this
2 organization overnight with far more resources
3 than we've ever had for the next decade. And
4 with far more resources, we're able to do far
5 more things. Far more things in growing the
6 game, in addressing all the issues that are
7 important to us.

8 We have a professional division that
9 is stronger than it's ever been -- successful
10 leagues, Major League Soccer, USL, the NASL, the
11 Women's league, the NWSL -- all stronger than
12 they have ever been. Still plenty of room for
13 growth. It's a pretty extraordinary situation.

14 We've got better relations at the
15 youth level. Yes, we've still got some issues in
16 all these organizations, but better relations
17 between the youth organizations, between the
18 youth organizations and U.S. Soccer than we've
19 ever been.

20 A revitalized adult organization.
21 And thank you, Richard, for your service there.

22 But while we're not in Kansas, we're
23 also not in Oz. Pretty clearly, we're not in Oz.
24 We've got relatively flat numbers in terms of
25 participation growth -- a concern, and in some

1 cases decreasing -- a concern for some of you and
2 certainly for us. And while we've got a very
3 strong professional division, we still have most
4 of the teams in that professional division that
5 are making investments, we'll say. They're not
6 cash-positive.

7 That's true in a number of sports
8 around the world and a number of soccer leagues.
9 That's not the way it can be here. That's not a
10 sustainable model. Because we don't have public
11 authorities that are going to just bail teams
12 out. That's got to get better. That's got to
13 change.

14 While we are, as you have seen,
15 expanding our presence in the commercial
16 landscape of the United States and on TV more
17 often, we are still a very small player compared
18 to the NFL or Major League Baseball. Now, that's
19 good and bad. It's bad because we're a small
20 player. It's good because there's plenty of room
21 for growth, but we need to seize that
22 opportunity.

23 The health issue, in particular, the
24 issue about concussions that have been in the
25 front page of the New York Times in the last few

1 days involving a soccer player, not NFL players,
2 not young football players. We certainly don't
3 know enough. No one does. But we're not going
4 to be a tobacco company 30 years ago, and so
5 we'll take a leadership in that. We need to know
6 a lot more.

7 So where do you go? We have lots of
8 resources. We have lots of intelligent people.
9 We have lots of supporters. More awareness, more
10 resources than we've ever had, but it's not easy
11 to find the Yellow Brick Road here, to find which
12 way to go. And there are no wizards -- not here,
13 not on that side of the table. So how do we get
14 to where we want to go?

15 I think we start with a collective
16 vision, and that involves everyone here, but also
17 an understanding that there's a difference
18 between U.S. upper case, "S" Soccer, and U.S.
19 lower case "s" soccer.

20 It's not just our members -- it's not
21 just our members that are going to make this
22 happen, because there are millions of people that
23 are involved in the game that are not directly
24 members.

25 And Dan has emphasized this some in

1 discussions that we've had, and Don mentioned it.
2 We're changing in many ways -- and partly, one of
3 those changes, an important change that we have
4 to understand and accept and adapt to is that
5 we've become less of a membership-driven
6 organization and more of a consumer-driven
7 organization. Because all of those fans that
8 turn up at games, all those fans that tweet or
9 write in the newspapers, those are consumers.
10 They're not all members in the traditional sense
11 of being at an annual meeting. And there are
12 millions of them. They're not all registered
13 players -- but there are millions of them, and
14 there are thousands of them that will go to the
15 World Cup this summer.

16 Once again, the United States is the
17 Number 1 ticket buyer in the world outside of the
18 host country. That's two consecutive World Cups.
19 That's pretty extraordinary. Pretty
20 extraordinary.

21 (Applause.)

22 PRESIDENT GULATI: So accepting and
23 adapting that there are millions of people who
24 are part of U.S. Soccer, we want more of them to
25 be U.S. upper case "S" Soccer, but they will

1 choose how to do that. They're buyers, they're
2 partners, they're fans on certain days. They're
3 critical of what we do. That's also okay. And
4 the good thing is it's a much bigger landscape
5 than we've ever had.

6 So where are we going? For me,
7 that's not just about talking about can we get
8 past Ghana? Maybe get a win or a tie against
9 Portugal and get through the second round.
10 That's certainly not going to be an easy task.
11 That's going to be a very difficult task. We've
12 got a tough group.

13 It's not only about the women playing
14 in the World Cup final next year, and hopefully
15 winning that, or the women being the defending
16 champion or growing these numbers, because I
17 don't think any of the folks that are on my left
18 that have played for us in the World Cup -- they
19 understand how tough it's going to be to beat
20 Germany or Ghana or Portugal. I don't think any
21 of them, when they dream about where the future
22 of the sport is, dream about getting through the
23 second round of the goal. No one dreams about
24 finishing second.

25 And Jürgen Klinsmann, who came and

1 spoke to my class on Thursday night, and he was
2 asked what is it that makes this challenging for
3 you in America? Why do you want to coach the
4 U.S. team? And he started with, Because
5 Americans want to be the first in everything.
6 They never want to be second, I love that
7 attitude.

8 Now, he didn't say that generally we
9 don't end up being second very often. He was
10 humble enough not to say that. And he understood
11 the group we were playing in. So we dream big
12 about these things and we dream about trophies in
13 those presentations and we dream about millions
14 of people being involved in the game.

15 And my guess is most of the people in
16 this room, and virtually everyone up here, if not
17 everyone, knows exactly where they watched the
18 goal that Landon scored against Algeria to put us
19 into the next round; that all of us know where
20 you were or where you were watching, or you were
21 really irritated that you missed Abby Wambach's
22 goal against Brazil that put us into overtime and
23 then penalty kicks.

24 And there's going to be another of
25 those moments this summer, or a couple, and maybe

1 later on in the tournament. And that does things
2 that none of us can do individually in terms of
3 any membership organization, any program that we
4 can develop, because it turns millions of people
5 into consumers and fans and partners in this
6 thing. And that collective rule is not just the
7 600 or 511 of us. There are millions of people
8 across the country who believe in the sport, who
9 share in the sport.

10 And there are days, certainly --
11 where I, and I'm sure all of you -- think why am
12 I doing this? Most of the people in the room are
13 volunteers. Some of you are executive directors,
14 some of the people are professional, but most of
15 you are volunteers. And you think why are you
16 doing this? And then something happens that
17 reminds you -- whether it's a kid playing,
18 whether it's a little girl writing you a letter;
19 it's about Abby Wambach scoring the goal; or in
20 my case, recently, when it was the president of
21 the Jordanian Federation who was telling me about
22 the refugee camps on the Jordanian/Syrian border,
23 and the president of their federation is the
24 brother of the King of Jordan, and so he's
25 heavily involved in this.

1 And I said, Well, you guys are doing
2 an extraordinary job, God's work. And he was
3 talking about how important soccer is in these
4 refugee camps as a distraction, not only as a way
5 of keeping fit, but as a way of having something
6 to think about, some hope.

7 All of that matters. So don't for a
8 minute think it's only about what we're doing
9 about the national team. It's all those
10 differences that all of you make. But we're
11 going to get to a place where we have a
12 collective will to win, to succeed on the field,
13 to continue to grow the game, to have more safe
14 places, safe havens, to see young people develop
15 into the adults that we all know they can be, to
16 help them in that process, to guide them in that
17 process, where necessary, to allow them to grow
18 into that process. And we'll start that
19 process -- not today; we started it a long time
20 ago -- but we're at a place now -- the beginning
21 of that Yellow Brick Road. If you want to
22 continue, if I want to continue my "Wicked"
23 analogy, as it were. No wizards, some munchkins,
24 a few lions, I guess; no, scarecrows, lots of tin
25 men after the visit to the wizard, because

1 everyone in the room has a lot of heart about
2 doing this.

3 I have absolutely no doubt we'll get
4 this done. And whatever that is for all of
5 you -- whether it's a highly successful women's
6 league that's got role models, whether it's the
7 Men's National Team winning the World Cup --
8 there, I said it. I don't say it in the media --
9 the U.S. Men's National Team will win the World
10 Cup one day. I have no doubt about it. And the
11 women will win again. And we'll have tens of
12 millions of kids playing, and we are going to
13 figure out a way to get those growth numbers up.

14 We've got a lot of good things going
15 on. We'll figure out a way to do that.

16 It starts with a collective will. I
17 thank you for your faith and support, and I'm
18 happy to share in that collective will and lead
19 the effort over the next four years, but it will
20 be a partnership.

21 Thank you very much.

22 (Applause.)

23 PRESIDENT GULATI: We've got Officer
24 Reports. Those are all in your book. The one
25 that is also in your book, but I will ask him to

1 say a few words, is my real partner in all of
2 this for the last eight years, and he's been in
3 the job longer, our General Secretary.

4 And as I look around the room,
5 certainly, except maybe with Hawaii, because it
6 was a natural landscape, I guess, as well
7 decorated a room as we've ever had. Pretty
8 extraordinary with all of our members around the
9 outside.

10 Dan Flynn, as you know, has been our
11 General Secretary and Executive Director for
12 quite some time. And the good news is that he's
13 going to be in that role for quite some time into
14 the future. Dan and I, about ten minutes ago
15 before I stood up, have signed a contract which
16 further extends his employment and partnership
17 with U.S. Soccer for many years in the future.

18 So I can't thank Dan and the staff
19 that he leads enough for everything we do,
20 everything we've done, and everything we've going
21 to do. So let me turn the microphone over to
22 Mr. Flynn.

23 Dan, thanks very much, and welcome
24 back.

25 (Applause.)

1 MR. FLYNN: Thanks, Sunil. I will be
2 brief. There are many people to thank,
3 obviously, the Board for their continued
4 commitment to myself and to my family, so a
5 special thanks to the Board.

6 But I did want to say, as we look to
7 the future and I think the bright picture that is
8 being painted, I want to say a special thanks to
9 the part of our soccer landscape called the
10 "grassroots." I think the people in this room
11 that represent that have kept the organization
12 alive when it wasn't quite as bright, but more
13 importantly, I think you have kept the spirit of
14 this institution alive. So a special thank you
15 from somebody who sits in the Chicago office.

16 Also, to recognize Soccer United
17 Marketing in our future. They didn't really --
18 they did a great job in the presentation today --
19 but I don't think it reflected the commitment
20 necessarily that Don, in particular, has made
21 organizationally, a very strong commitment, added
22 manpower, real expertise. And we look forward
23 not only to our future, but working with our
24 great partner, so, Don, we look forward to that.

25 And a special thanks to Carlos

1 Cordeiro, who is going to come up next, for his
2 expertise and commitment to our Budget Committee
3 and the Budget Committee process. We have a
4 fairly lengthy and kind of complicated, at times,
5 budget, and Carlos' leadership has been
6 instrumental in getting us, I think, even more
7 fine-tuned, so it hopefully is easy to follow our
8 National Council as well.

9 So, Carlos, if you would come up, and
10 we'll do the deal with the budget. Thanks.

11 Thank you, everybody.

12 (Applause.)

13 MR. CORDEIRO: Good morning,
14 everyone. Thank you very much, Dan.

15 I'm sure you have all had an
16 opportunity to review the budget material in your
17 books before you. For the fiscal year 2015, this
18 is the year which ends in March of 2015, we are
19 presenting a budget with an operating surplus of
20 about \$5 million, primarily highlighted by the
21 continued investment in the technical development
22 of our sport as well as our brand and our fan
23 base. But as always, maintaining tight financial
24 controls is core to our long-term sustainable
25 growth.

1 I should thank very much, Dan, your
2 staff, led by Eric Gleason, our Chief Financial
3 Officer, behind me. There's been a lot of work
4 that's gone into developing this budget.

5 If we have no questions, I will
6 propose that we pass the budget as presented, as
7 was discussed at length by the Budget Committee
8 last November.

9 MR. EDWARDS: So move.

10 MR. CORDEIRO: And approved by the
11 board in December at our last Board meeting.

12 MR. EDWARDS: Accept.

13 PRESIDENT GULATI: Mr. Edwards'
14 motion is to accept. Questions, comments on the
15 budget?

16 Hearing none, we will approve the
17 budget unanimously.

18 Mr. Cordeiro, Mr. Flynn, thank you
19 for your efforts. Well done.

20 (Applause.)

21 PRESIDENT GULATI: We are on, then,
22 to Life Member Nominations.

23 As you will know from your book, we
24 have two: Mr. Rocco Amoroso and Mr. Francisco
25 Marcos. We will take these individually. They

1 have been unanimously supported by the Board. I
2 won't talk too much about the candidacy or the
3 honoree nominations.

4 Mr. Marcos, as you know, has been
5 involved in every facet of the game,
6 professional, youth. He's here with us today.
7 So in the absence of any objections, we would
8 welcome Mr. Francisco Marcos to the life
9 membership group.

10 Do we have any objections to that?
11 We'll do that by acclamation and applause.

12 (Applause.)

13 PRESIDENT GULATI: Mr. Amoroso is
14 here, yes.

15 MR. AMOROSO: Here.

16 PRESIDENT GULATI: Yes. So we
17 actually need to mention the fact that
18 Mr. Amoroso is here. It's taken us a little
19 longer to award him this life membership.

20 I met with the gentlemen, the
21 leadership of New York, last night. They told me
22 that Mr. Amoroso had some medical issues as of
23 yesterday, and they advised him not to come, not
24 to be here, and everything you need to know about
25 Rocco is the fact that, contrary to medical

1 advice, and contrary to something I would never
2 do, which is not taking instructions from Sal
3 Rapaglia, Rocco is here. And it really gives me
4 great pleasure, along with you, to welcome him to
5 Life Membership status on behalf of U.S. Soccer.

6 (Standing applause.)

7 PRESIDENT GULATI: Rocco, we're going
8 to break with protocol. We don't generally have
9 life members make speeches, but I'm sure you're
10 going to want to address the group later on in
11 the Good of Game, and if you would prefer to do
12 that now, we'll let you do that now.

13 (Applause.)

14 MR. AMOROSO: Yesterday I was in
15 St. Joseph's Hospital in Plainview, New York, and
16 they wanted to postpone a procedure. I said no,
17 you must; you must perform this procedure because
18 I must attend the meeting. And fortunately, the
19 procedure turned out to be okay. I'm a little
20 weak, but I'm strengthened by being here this
21 afternoon -- this morning.

22 I'm going to combine my remarks
23 usually for the Good of the Game at the end, I'm
24 going to combine my remarks, first of all, for
25 the Good of the Game.

1 I would like to salute Mr. Gulati for
2 his leadership, and I know shortly he will be
3 unanimously -- unanimously -- reelected.

4 All I can say is that Mr. Gulati, may
5 God sustain you in health. May he sustain you
6 with the great power that you possess, because we
7 need you, and I know with all your
8 accomplishments that you have performed for this
9 game, you will continue to be successful. And we
10 owe you, all of us, a tremendous, tremendous debt
11 of gratitude.

12 May I congratulate you; the best.

13 (Applause.)

14 PRESIDENT GULATI: Thank you.

15 MR. AMOROSO: Obviously, I'm very
16 moved to be a life member. Life has given me a
17 number of abundance of good things. First, I
18 have a deep faith in God, a beautiful family --
19 four children, six grandchildren. I love this
20 country. I love soccer. I love soccer,
21 especially, not only in the game, but the people,
22 the people here, the people that I have met, the
23 friends that I have met all throughout the years.
24 These are invaluable treasures, always, always
25 will be in my heart.

1 Being a life member, what you have
 2 done -- usually, once someone is awarded, you
 3 remove yourself from the scene -- no, what you
 4 have done for me this morning, you have
 5 reenergized, you have made my spirit to continue
 6 to do what's good for the game, especially,
 7 especially as an ambassador of sportsmanship, as
 8 an advocate of sportsmanship, and above all, as a
 9 champion of fair play. This has always been my
 10 feeling, my contribution, and what more can I say
 11 for myself, what more can I ask of God.

12 I seek no greater riches.

13 Thank you very much for this thing.

14 May God bless you all.

15 (Applause.)

16 (Standing ovation.)

17 PRESIDENT GULATI: Thank you. And
 18 congratulations to both. We will do the official
 19 ceremony at the end of the meeting.

20 We are on to that part of our meeting
 21 where we have our rules amendments, our bylaw
 22 amendments. As it turns out, all five bylaw
 23 amendments are being proposed by the same person,
 24 Mr. Edwards, which generally means they are on
 25 behalf of the administration, but no one from the

1 administration was wanting to put their name on
 2 them, other than the Vice President, and he was
 3 directed to do so. So thank you for that, Mike.

4 We will take these one by one, as I
 5 understand it. At least one of these is being
 6 withdrawn, but the first one is Bylaw 231. It's
 7 my understanding we are going to have a
 8 substitute amendment from what you have in your
 9 book. That was available to you when you
 10 registered, and we've got some comments on that.

11 So Mr. Edwards is moving that
 12 amendment, and then Mr. Monaco has got some
 13 comments.

14 MR. MONACO: I have just, I think
 15 they call them, clean-up amendments. Section 1
 16 talks about granting life, the title of life
 17 member, which sort of implies that you are
 18 granting honorary membership. And I talked with
 19 Mike, and he agrees, that's not what he meant.

20 So what I would suggest, if you look
 21 at the first sentence, "The Board of Directors"
 22 -- subject to, and here I'm reading from the
 23 substitute -- "The Board of Directors of the
 24 Federation, subject to approval of the National
 25 Council, shall be authorized to nominate an

1 individual to be a life member." And strike out
 2 "...the title of," and then go on, "...as an
 3 individual to be a life member who has..." and
 4 go, complete that sentence, and strike out the
 5 last clause about the title of life membership.

6 PRESIDENT GULATI: Mr. Edwards has
 7 confirmed that he will accept that as a friendly
 8 amendment.

9 MR. MONACO: And then in the next
 10 sentence, where it starts out, "The title of
 11 life," just change that to "Life Membership shall
 12 be..."

13 PRESIDENT GULATI: Also accepted.

14 MR. MONACO: And down in Section 3
 15 where there's a cross reference to Section 2, it
 16 should refer to Sections 1 and 2.

17 PRESIDENT GULATI: Okay. Accepted.

18 MR. MONACO: And if there is no
 19 objection, a technical one, Section 4, where it's
 20 (a), (b), (c), and (c) ends in a period, that
 21 should be semicolon; or.

22 PRESIDENT GULATI: Mr. Edwards is not
 23 willing to accept that. He believes he's got to
 24 have a spine on this particular issue.

25 MR. MONACO: And on the next page,

1 Mike --

2 PRESIDENT GULATI: That last part is
 3 accepted, obviously.

4 MR. MONACO: Bylaw, the next page,
 5 where there's a 4 there, it's underlined. Mike
 6 and I again talked about it. That should be
 7 stricken through, not underlined, not added.

8 PRESIDENT GULATI: Thank you. All
 9 five of those are accepted. We have a motion on
 10 the floor. Bylaw Amendment 231 as substituted
 11 and then amended.

12 Any comments? Concerns? Questions?

13 Hearing none, we will approve that
 14 unanimously.

15 I want to thank Mr. Edwards,
 16 especially, Mr. Flamhaft, and others for their
 17 part in getting this to this point and having an
 18 amendment that is acceptable to the body.

19 Thank you.

20 We are on to Bylaw 301. Mr. Edwards
 21 is the maker of the motion and is now proposing
 22 that we accept this.

23 Anyone want to comment on Bylaw 301?

24 Hearing no comments or questions, all
 25 in favor, say aye.

1 Again, that's passed unanimously.
 2 Thank you.
 3 (Motion passed.)
 4 PRESIDENT GULATI: We're on to Bylaw
 5 302, composition of voting. Mr. Edwards is again
 6 making a motion to accept that.
 7 Any comments? Questions on this?
 8 Hearing none, we will close the
 9 comment period.
 10 All in favor of accepting the
 11 amendments to 302, say aye. Thank you.
 12 And opposed?
 13 Approved unanimously.
 14 (Motion passed.)
 15 PRESIDENT GULATI: We are on to Bylaw
 16 303.
 17 Mr. Edwards is again moving the
 18 acceptance of Bylaw 303, meetings and mail vote.
 19 Any comments? Hearing none, all in
 20 favor, say aye?
 21 Opposed?
 22 (Motion passed.)
 23 MR. EDWARDS: We are withdrawing
 24 Bylaw 707 for further consultation.
 25 PRESIDENT GULATI: Bylaw 707 is being

1 withdrawn for some further consultation. There
 2 are some concerns on that, there's some legal
 3 issues, so we will look at that and bring it back
 4 to the council a year from now.
 5 I think those are all the bylaws.
 6 Thank you for your patience on those.
 7 We are then to Affirmation of
 8 Policies Adopted since 2013. Those are in your
 9 book, and here, the council is -- there's only
 10 one of those, or two of those, approving what the
 11 Board has already approved.
 12 Any objection to that?
 13 We will do that unanimously. Thank
 14 you.
 15 (Policies passed unanimously.)
 16 PRESIDENT GULATI: Okay. We are then
 17 on to informational -- information regarding our
 18 next annual meeting. And as information in 2015
 19 AGM -- 2015 AGM will be in San Francisco, in the
 20 period February 13 through the 15th, which, if I
 21 recall, takes into account February 14th. So
 22 bring your sweetheart to San Francisco.
 23 February 13 to 15 in San Francisco. We'll get
 24 you details on that pretty shortly.
 25 With that, we go to another video, if

1 we can do that.
 2 (Video shown.)
 3 (Applause.)
 4 PRESIDENT GULATI: As we start the
 5 final part of the meeting, the Good of the Game,
 6 I want to take the opportunity to make a couple
 7 of comments before we open it up more generally
 8 to the floor and for comments.
 9 We are having two changes in Board
 10 members, as I mentioned earlier, and I want to
 11 briefly say a couple of words about them and also
 12 the people they've served, so to speak.
 13 Richard Groff, as you know, is
 14 stepping down as chairperson of USASA. Richard
 15 and I have spent 25 years or so in different
 16 capacities working together, and I will talk a
 17 lot about Richard tonight, since he's receiving
 18 the Federation's highest service award, the
 19 Fricker Award, at our Anniversary Dinner. But
 20 he's worked in every part of the game in an
 21 unselfish way for a long time at grassroots
 22 level, at professional level, at our Board, as an
 23 officer -- whether it's selling tickets or
 24 supporting the Women's National Team, just about
 25 every walk of life, and I will talk a lot about

1 him this evening.
 2 So I want to thank you, Richard, for
 3 your service in every capacity.
 4 And also welcome Arthur Mattson, who
 5 will be joining the Board with a little bit of
 6 musical chairs. John Motta moves into the seat
 7 that Richard had, and Arthur joins the board. So
 8 welcome Arthur and welcome John in the new role.
 9 The other Board member that we're
 10 losing, who has been on our Board almost
 11 consecutively for the last 20 years, Kevin Payne,
 12 and was a senior officer in the organization, as
 13 an employee before that, one of the founders of
 14 Major League Soccer, long time involved in MLS
 15 and the commercial side of the game with U.S.
 16 Soccer prior to that, and a very, very dear
 17 friend for many, many years.
 18 So, Kevin, thank you for your service
 19 to the game. And I know that in both cases, and
 20 more formally in Kevin's case, that won't be
 21 ending. Kevin will be continuing in a number of
 22 areas involved in the game, as I know Richard
 23 will be as well.
 24 And I would like to welcome from
 25 Portland, Merritt Paulson, the owner of the

1 Portland Thorns, and apparently they have a men's
2 team as well as the Thorns called Timber or
3 something. So thank you, Kevin, and welcome,
4 Merritt.

5 I also want to mention the three
6 people that they and many of us have served.
7 There aren't many people that have stood in the
8 position I'm standing in now, or the seat, I
9 guess, that Dan is sitting in, but three of them
10 are here with us, and they're all dear friends,
11 and they've all been extraordinary leaders of the
12 organization prior to Dan and I being in those
13 positions.

14 Hank Steinbrecher is here. All of
15 you know Hank. All three are life members. All
16 of you know Hank in every which way, and he does
17 many, many things extraordinarily well, and maybe
18 the most important of those is what he does as a
19 friend along the way. So thank you, Hank, for
20 everything you've done.

21 Dr. Contiguglia has stood at this
22 podium many times for USYS, for U.S. Soccer,
23 continues to be an extraordinarily important and
24 valuable and loyal member of the U.S. Soccer
25 Board, and a big supporter. And not only a

1 supporter, but a leader in many ways, in our
2 medical areas, and I'm certainly going to be
3 looking to him to be involved as we continue our
4 discussions, our investigations, and hopefully
5 our informative analysis on the concussion and
6 other areas.

7 And then, of course, Alan Rothenberg,
8 who has been a very, very dear friend for a long
9 time, is the person that convinced me to do this
10 more than full-time, which is what I was doing
11 when he asked me to double down those efforts and
12 taught me a lot about the game and a lot about a
13 lot of things, and a life member and a Hall of
14 Famer, and great family friends for a long time.
15 I'm glad Alan could make it.

16 Every year, Hank, Dr. Bob, Dan and I
17 get together, and I told Alan that, and he said,
18 Why don't you guys invite me? And I said because
19 we spend most of the time telling stories and
20 making fun of you, which is the case, and you're
21 not getting invited next year either, Alan.

22 So with that, I will open it up for
23 the Good of the Game.

24 Thank you all for your service across
25 the Board. And now I'm going to let others weigh

1 in here.

2 PRESIDENT GULATI: Mr. Pinori.

3 MR. PINORI: Yes.

4 PRESIDENT GULATI: Yes, please.

5 MR. PINORI: You put us all the way
6 down there, so I can't see anybody.

7 PRESIDENT GULATI: That's only
8 because the room was so big that I couldn't get
9 you on the other side of the doors, Peter, but go
10 ahead.

11 MR. PINORI: I appreciate that.

12 Anyway, the reason I'm here is, first
13 of all, I want to welcome each and every one of
14 you on behalf of our two great presidents,
15 Mr. Richard Christiano from the Youth, and my
16 eternal friend, Mr. Sal Rapaglia, and the boards,
17 to the greatest city in the world, Eastern New
18 York, Manhattan.

19 I think that the committee with Dan
20 Flynn, and I want to mention Linda Cardenas, who
21 is the best in everything she does, did a great
22 job of giving us a flavor of Manhattan.

23 I mean, all of you were at "Wicked"
24 last night. And we are staying in Times Square.
25 I mean, you could walk anywhere from here. And

1 many of you are going to be off this, after the
2 meeting, so enjoy the city. Just be careful that
3 you are in a big city, and you should always be
4 checking your surroundings, okay? So that's one
5 thing I want to say.

6 Secondly, and I hope I'm going to be
7 able to do this without breaking down, but I want
8 to thank Mike Edwards, Sunil, the Board, and all
9 of you, for giving Rocco the presentation you
10 did. I appreciate that.

11 Secondly -- or thirdly, I want to say
12 all of you know the USA, of course, is going to
13 beat Brazil, and I believe that we are going to
14 pass the group, and we're going to go further. I
15 strongly believe that. I believe that we're
16 going to beat Ghana and at least tie or win
17 against Portugal. And then we'll move on. So I
18 wanted to say that. I'm hoping.

19 And lastly, Sunil, a personal
20 message. New York is great at this time of the
21 year, and San Francisco will be wonderful too
22 spending it with our wives. But I think -- and
23 Sunil knows exactly where I'm going here -- I
24 think that two years from now, we should be going
25 back to Hawaii, because it's a great time of the

1 year for Hawaii.

2 (Applause.)

3 MR. PINORI: And with that,
4 Mr. Sunil -- I believe Marcello wants to come in
5 a couple of years.

6 So with that, I will close. Thank
7 you very much. Enjoy the city. God bless.

8 (Applause.)

9 PRESIDENT GULATI: Peter, I'm told by
10 the parliamentarian that any motion regarding
11 location of annual meetings needs to be done by
12 electronic ballot, so we'll do that in a little
13 bit.

14 Yeah.

15 MR. AVEN: Good morning. My name is
16 Bill Aven. I'm the president of the Oklahoma
17 Soccer Association. We don't ask for help very
18 often, but the Federation and U.S. Youth came
19 through great for us last year. We lost two
20 soccer players in the tornados. Excuse me. You
21 all helped raise \$49,963.86. That was
22 distributed to 42 families across the state who
23 greatly appreciated your help.

24 It was extraordinarily generous of
25 you to announce and ask for a moment of silence

1 for the two children at the U.S.-Germany game
2 last summer. That, too, was greatly appreciated.

3 As I said, we don't ask for help very
4 often, and when it comes through as generously
5 and graciously as you-all provided, I want to say
6 thank you very much.

7 Now, we all know tax season is
8 coming, and should you be looking for another
9 donation opportunity, the tornado fund is still
10 there because those things do happen to come
11 through with a degree of regularity. But thank
12 you very much.

13 (Applause.)

14 MR. RUSSO: Good morning. My name is
15 Dominic Russo. I'm the President of the United
16 States Power Soccer, and on behalf of our players
17 and staff of our national team, I just want to
18 thank the Federation for your continued support
19 in providing kits for them on travels to
20 competition.

21 I can tell you that they wear that
22 shield with pride and honor. And thank you.

23 (Applause.)

24 PRESIDENT GULATI: Thanks, Dom.

25 MR. EDWARDS: Everything is going

1 pretty smooth here this weekend. I got in
2 Wednesday night, and I spent most of Thursday
3 hanging around the staff command center getting
4 in the way and generally interfering to
5 demonstrate that national officers can really be
6 helpful.

7 If you noticed last night, the staff
8 was all bundled up, looking like they were
9 getting ready for where we're really going to
10 have the next AGM, in January in Nome, Alaska,
11 standing down there to get you over to the
12 theater. That guy standing out there about
13 halfway with the blue nose that said, "keep going
14 this way," that's Ryan Mooney. He runs the
15 referee and coaching department, but for the AGM,
16 everybody is the same employee. There's somebody
17 from U.S. Soccer that makes sure that this
18 meeting comes off, and Dan, Brian, Linda, Amy,
19 Michelle, Ryan -- I will leave out some names --
20 but the reason this happens so smooth, when I
21 tell you something, they were here until midnight
22 setting up this room to make sure it went right,
23 and they were back downstairs at six this
24 morning, making sure it went right.

25 They come in; did a fantastic job,

1 smooth as can be. You never know how it gets
2 done, but if you see any of them on the way out,
3 please thank them for what they did.

4 (Applause.)

5 MR. EDWARDS: Stand up. Where is the
6 rest of the staff in the room? I know they've
7 got to be here. They make it happen. And they
8 make it happen well.

9 PRESIDENT GULATI: Thanks. Anyone
10 else? On this side before I look backwards.
11 Okay. John Sutter.

12 MR. SUTTER: Thank you, Sunil.

13 To everyone in the room -- quite a
14 distinguished crowd -- many of our state
15 associations are much older. But 2014 marks the
16 40th anniversary of U.S. Youth Soccer. And over
17 those 40 years, there have been truly amazing
18 changes in the game, and the same is very true
19 for U.S. Youth Soccer, from a few hundred
20 thousand players in 1974 to over 3 million.

21 Soccer, over those years, has become
22 much more complicated. The landscape has
23 definitely changed, but at the end of the day for
24 us, for U.S. Youth Soccer, it still comes down to
25 kids playing soccer, learning, and developing as

1 people. And as we do that, our greatest strength
2 remains our volunteers. And I wanted to take
3 this opportunity to thank each of them, past,
4 present and future.

5 And along with the remarks that you
6 made, the future for us and for all of soccer, we
7 agree it looks so bright, and we look forward to
8 embracing that future as part of the Youth U.S.
9 Soccer family. We appreciate that.

10 On a personal note, my dear friend,
11 Bob Black, sends his regards, and those of you
12 that know him know that he very deeply regrets
13 not being able to attend the AGM in person. And
14 he does look forward to the day when he will be
15 able to attend and join you once again. And he
16 appreciates the thoughts that you send his way.

17 Thank you very much.

18 (Applause.)

19 PRESIDENT GULATI: Kevin Payne.

20 MR. PAYNE: I would just like to
21 thank the membership for having had the
22 opportunity to serve you on this Board for quite
23 a while. I'm not going away. I will still be
24 involved in the game and still be involved in the
25 Federation. You will still be seeing me at these

1 events.

2 I actually want to say a little more
3 about Richard. And I'm going to have some
4 comments also tonight in the video about Richard
5 when he's honored with the Werner Fricker Award.
6 But just a quick comment or two.

7 That I think it's very appropriate,
8 from my point of view, that as Richard and I
9 leave the Board, Sunil is reelected to another
10 term. The three of us formed a -- kind of a trio
11 back in the days when the Federation really did
12 not have a lot of money and was really
13 constrained in many ways in what we could do.
14 When I joined the Federation, I think our budget
15 was somewhere around \$7 million -- the total
16 budget to do everything that we did. We were
17 running a national teams program out of a
18 personal line of credit that Werner Fricker was
19 on the book for out of a savings and loan in
20 Pennsylvania which probably doesn't even exist
21 anymore. And Richard, you know, fresh off the
22 success of the U.S. Men's National Team game
23 against Dpner in Philadelphia, was running around
24 the countryside trying to figure out ways to make
25 money. He was also serving at the time as

1 President of the EPYSA, if I remember.

2 But it was a different time. It's
3 incredibly satisfying to see how far we've come
4 in a relatively short period of time. Our budget
5 next year will approach \$100 million, and the
6 reserves that we have on hand, the ability to
7 make strategic decisions and move on them in an
8 aggressive way, is quite remarkable.

9 We've come a long way. And one of
10 the people that really helped us make that
11 journey is Richard, and I wish Richard all the
12 best.

13 (Applause.)

14 PRESIDENT GULATI: Thank you, Kevin.

15 Mr. Garber.

16 MR. GARBER: Let me just start,
17 Sunil, on behalf of all of your friends in the
18 professional game, and I think everybody in the
19 room welcomes you back for four more years, and
20 we look forward to going to bigger and better
21 places with our sport and with all of your
22 members.

23 Let me, if I can, just take a brief
24 moment and share a story that I can remember very
25 well, which was the first AGM that I attended in

1 1999. And at that time, there wasn't a great
2 relationship between the professional game and
3 the way we were structured and the membership.
4 And at the end of that meeting, a state president
5 came up to me and introduced himself, and then he
6 took the season tickets that he had purchased
7 from the MLS team and he tore them up in front of
8 me, and said, I have no interest, and nor does
9 anybody in my state have any interest in
10 supporting your club.

11 And I went back after that and I
12 spoke to our guys, and I said what is it that's
13 happening that we have a dynamic -- at that time,
14 this was 15 -- almost 15 years ago -- when the
15 league was not connected to membership. And
16 there was all sorts of political stuff. And I
17 remember we went back, and said, collectively, we
18 need to earn the respect and earn the engagement
19 that we, as professionals, at all levels need to
20 have with all of the leaders of the sport that
21 can help influence all the people that you touch,
22 to turn them from being great participants into
23 being fans of the game.

24 And in the last 14 years, there have
25 been a number of different iterations of the

1 leagues. But now with Major League Soccer, a
2 growing and thriving group AYSO and USO that
3 continues to grow, and now, thankfully, a growing
4 and increasingly popular women's game, we have
5 dozens and dozens of professional teams that are
6 playing games all over the country, and in Canada
7 as well, with almost all of our leagues.

8 And our goal is to try to do
9 everything we can to entertain and grow the game
10 from participant player/developer perspective to
11 get people to care about the sport at the highest
12 level and to have all of our athletes that you
13 have helped create be great corporate citizens
14 and great community citizens, and all of us speak
15 with great pride to all of the great programs and
16 all the great contributions that these athletes
17 make in your communities.

18 But we still need your help to turn
19 all of the people that you touch into being
20 engaged fans of the sport, because at the end of
21 the day when people are celebrating and people
22 are going home and really caring about one of
23 these clubs, wherever they are, that ultimately
24 is what's going to help take this game higher.
25 Put more money into the game so it can be

1 invested into programs like yours and,
2 ultimately, go into player development, so that
3 we continue to win World Cups with the women, and
4 hopefully we'll win a World Cup with the men.

5 So I pledge on behalf of all of our
6 leagues that we will do our part, and I ask for
7 your support and hopefully, I believe, now we
8 have earned your support.

9 Lastly, I want to say a couple of
10 things about Kevin. All of you know him, you've
11 probably known him a lot longer than many of us
12 at Major League Soccer; he's been involved in
13 this board for 30 years. He was a great Board
14 member, very engaged, very focused, took off his
15 pro hat and really thought about what it is that
16 he can do to try to grow the game. Kevin, we
17 miss you in Major League Soccer. We will miss
18 you as a member of the Board, but I know you will
19 be involved for many, many years to come.

20 Lastly -- two "lastly's" -- Donna as
21 an independent member is a great addition to our
22 Board. Donna is one of the great educational
23 thinkers in our country. She happens to be a
24 fanatic sports fan and owns a couple of sports
25 teams that are almost larger than most pro teams

1 down in Miami, and will become a major influence,
2 hopefully, in the re-creation of governance at
3 the NCAA. So she has been a very valuable
4 member, and Donna, we want to welcome you back.
5 Congratulations.

6 Thank you.
7 (Applause.)

8 PRESIDENT GULATI: Jon McCullough.

9 MR. MC CULLOUGH: First of all,
10 Sunil, I would like to, on behalf of the Athletes
11 Council, we want to congratulate you and again
12 say how much we're looking forward to working
13 with you in the next four years.

14 The next thing I want to talk about
15 too, I want to point out that next week the
16 third-largest sporting event in the world will
17 start. It's the International Paralympic Games.
18 These are games that are for events, that include
19 events for athletes with elite physical
20 disabilities. This includes disabled athletes
21 that are our veterans, who used the sport of
22 soccer in their rehabilitation and are once again
23 able to represent our country.

24 It is with a great deal of pride, as
25 a disabled veteran, that I recognize this sport

1 as being a leader in the movement of the disabled
2 athletes and being ahead of our time.

3 Ten years ago, we established a
4 disabled standing committee. In addition, we
5 have taken a step forward to get our U.S.
6 Paralympic Soccer Program in hiring a new head
7 coach. His name is Stuart Sharp.

8 For the Good of the Game, I do look
9 to you, the delegates from every state, to reach
10 out and discover what this program is in our
11 quest to have a team qualify and return to Brazil
12 in the 2016 Paralympic and Olympic games.

13 So in the Good of the Game, I do want
14 to recognize the support of soccer in the
15 development of athletes with physical
16 disabilities. Thanks.

17 PRESIDENT GULATI: Thanks, Jon.
18 (Applause.)

19 PRESIDENT GULATI: Mr. Flamhaft.

20 MR. FLAMHAFT: Is this on?

21 PRESIDENT GULATI: Go ahead. Try
22 again.

23 MR. FLAMHAFT: Mr. Gulati, as a son
24 of a former president of the United States Soccer
25 Federation, I think my father would join me in

1 saying that you honor the position.
 2 (Applause.)
 3 PRESIDENT GULATI: Thank you.
 4 Ms. Gill, and then we'll go to
 5 Mr. Rapaglia.
 6 Evelyn.
 7 MS. GILL: I would just like to
 8 mention for those of you who don't know that
 9 there is a Supporters Club -- a U.S. Soccer
 10 Supporters Club. For those of you who may have
 11 children, family and friends, and you don't know
 12 what to get them for gifts, it's a great gift to
 13 give someone. There's all levels of
 14 participation. So think about it. I know I gave
 15 it to my two sons, and they are very happy to be
 16 members of our Supporters Club. So think about
 17 doing that when you are thinking, what am I going
 18 to buy them this year.
 19 PRESIDENT GULATI: Mr. Rapaglia.
 20 MR. RAPAGLIA: Mr. Gulati, we have
 21 additionally heard from your state in New York
 22 City, anyway, you used to play with the
 23 Klinsmann -- already a USA coach -- his name is
 24 actually Orlando. And like I said, I spoke to
 25 you already, but I wanted to say, but anyway,

1 Angelo Robbins is here. I would like to welcome
 2 him to New York.
 3 PRESIDENT GULATI: Welcome, Angelo.
 4 Great to have you here with us.
 5 MR. RAPAGLIA: Angelo used to be a
 6 teammate, and we used to room together with our
 7 Russian coach, Klinsmann.
 8 PRESIDENT GULATI: Thank you.
 9 Anyone else?
 10 So before we show you the video, the
 11 last video, and then adjourn, I think the two
 12 pieces of advice we have about New York
 13 activities, if you are engaging in those the rest
 14 of the day, Mr. Edwards advises that if you see
 15 Ryan Mooney or anyone with a U.S. Soccer jersey
 16 or jacket on, feel free to follow them.
 17 Mr. Pinori's advice is if you see
 18 anyone in a long coat that's not a U.S. Soccer
 19 person, don't follow them.
 20 Thank you all very much for coming. We've
 21 got a closing video that should get you a little bit
 22 excited about what's going to happen this summer in
 23 Brazil. And then I would ask the two new life
 24 members to come down afterwards. We will honor them
 25 formally, and then we will be adjourned.

1 Let's run that video.
 2 (Video shown.)
 3 (Applause.)
 4 PRESIDENT GULATI: As we look at that
 5 second game on there, U.S. versus Portugal, and
 6 we look back at that video, I see we've got John
 7 O'Brien, who scored that goal you saw. Let's
 8 hope we get a couple more of those this summer
 9 against Portugal, John. Thanks for that goal.
 10 If we could have Mr. Amoroso and
 11 Mr. Marcos come down. And just stay in your
 12 seats for 30 seconds, the rest of you. We will
 13 get a picture with them, and present them with
 14 their entry to Life Membership. Rocco and
 15 Francisco, come on down.
 16 (Photos taken.)
 17 PRESIDENT GULATI: With that, ladies
 18 and gentlemen, we'll take a motion to adjourn.
 19 MR. NUNEZ: So move.
 20 PRESIDENT GULATI: So moved by
 21 Mr. Nunez.
 22 The meeting is adjourned. Thank you
 23 all for your participation. Enjoy the rest of
 24 the day.
 25 Safe travels home. We'll see you in

1 San Francisco. Tonight's dinner first, yes.
 2 We'll feed you before we send you home.
 3 (Adjourned at 9:50 a.m.)
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1 REPORTER'S CERTIFICATE

2
3 I, DEBRA K. RESLING, RMR, and Certified
4 Realtime Reporter appointed to take the meetings of
5 the U.S. Soccer Federation, do certify that the
6 within proceedings of the National Council meeting
7 were taken by me stenographically in New York City,
8 New York, on March 1, 2014 then reduced to
9 typewritten form consisting of 82 pages herein; that
10 the foregoing is a true transcript of the proceedings
11 had.

12
13 In witness hereof I have hereunto set my hand
14 this 18th day of March, 2014.

15
16 _____
17 Debra K. Resling, CSR, CRR, RMR
18 Registered Merit Reporter
19 and Notary Public.
20 4 Cheyenne Blvd.,
21 Colorado Springs, CO 80905

22 My commission expires February 28, 2017
23
24
25

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