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UNITED STATES SOCCER FEDERATION

96th Annual General Meeting
National Council Meeting

Hyatt Regency Miami
Miami, Florida

March 3, 2012

9:00 a.m. - 11:15 a.m.

Reported by Debra K. Resling, RMR, CRR

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1 (Commencing at 8:00 a.m.)
 2 PRESIDENT GULATI: Folks, if you
 3 could find your seats, we will be starting in a
 4 couple of minutes.
 5 If we could gather seats, we are
 6 ready to start.
 7 So one quick note before we get
 8 started is there are times in life where you get
 9 to a field and it is not perfectly 115 by 75 and
 10 you make some adjustments; so if you happen to be
 11 behind one of these pillars and you want to move
 12 a couple of yards either way, feel free to do so
 13 as long as you take your keypads with you, if you
 14 need sight lines. Obviously, we've got the
 15 screens if you can't see where you would like to
 16 see.
 17 Welcome to Miami and to the annual
 18 meeting. I'm going to have our official welcome
 19 to the City of Miami handled by one of our
 20 independent Board directors, the president of the
 21 University of Miami, Dr. Donna Shalala.
 22 Donna.
 23 (Applause.)
 24 MS. SHALALA: Thanks, Sunil. I will
 25 do it from here.

1 Welcome to Miami. Sunil only asked
 2 me for good weather for all of you, and we're
 3 delighted to have you. This is a great sports
 4 town and a very sophisticated soccer town: You
 5 can meet any taxicab driver and he will tell you
 6 not only who the U.S. players are, but who the
 7 international players are. So we're delighted to
 8 have you, and please come back.
 9 Thanks, Sunil.
 10 PRESIDENT GULATI: Thanks, Donna.
 11 (Applause.)
 12 PRESIDENT GULATI: If we could stand
 13 for a Moment of Silence for those members of the
 14 soccer community that we've lost over the last
 15 year.
 16 (Moment of silence.)
 17 PRESIDENT GULATI: Thank you.
 18 We could have asked you to stay
 19 standing, but we are doing a little calisthenics
 20 this morning. Mike Edwards will lead you in the
 21 Pledge of Allegiance.
 22 Come on, Rick, it wasn't that much,
 23 twice up and down.
 24 (Pledge of Allegiance recited.)
 25 PRESIDENT GULATI: Thanks, Mike.

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1 We will then go straight to the roll 2 call and the Credentials Committee report, which 3 we have found a way to expedite. Mr. Kepner, our 4 Credentials Committee chairman, is on his way. 5 MR. KEPNER: Welcome to Miami. I, 6 with Dr. Shalala, say hello to you as well. We 7 are using a different system. It's a modern 8 world, and we're going to depend on the use of 9 some technology. And in the interest of time, 10 instead of actually calling the roll call out, 11 we're going to use technology to portray the 12 Credential Committee's report on the screen. 13 Five different slides. As you look at them, 14 literally, those of you who have votes, take a 15 look, quick look, because I'm not going to give 16 you much time to do it. See whether or not it 17 looks as if it's accurate. 18 Organizations and individuals that 19 are not present are not shown on there, whereas 20 normally I would have had them and might have 21 read them out. And then also one of the things 22 is that there are the members of the staff and 23 members of the Credentials Committee that are 24 around. I have announced to you before that if 25 an organization or an individual doesn't arrive	1 at the beginning that what we do is we pick up 2 that person or that organization's card, tent, 3 and keypads, move them over to the side. If they 4 later show up, that's fine. If you are sitting 5 close to where they are and they say "Where are 6 my keypads," tell them they can go pick them up 7 over here. 8 Another little point about what you 9 will see on the screens is that there are some 10 members of our group that occupy more than one 11 role. For instance, Richard Groff, who is 12 president of USASA and chairman of the Adult 13 Council, also is a member of the Board of 14 Directors. His name only appears in one place on 15 the screens. 16 So with that, we will go ahead and 17 present Slide 1, which is the Youth Council. 18 This is the Credential Committee's report of the 19 Youth Council. This is technology. We came up 20 with this idea about 12:00 last night. Eyesight. 21 You need your magnifying glass. Take note at the 22 number down at the bottom, 287; that's important. 23 Now, literally speaking, a point that 24 I will make: Those of you who are voting, you 25 have the correct keypads on a weighted basis in
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1 front of you. So that's your real measure. 2 We will go on to the next slide, 3 which is the Adult Council. Likewise, it's the 4 number of keypads that you have on a weighted 5 basis in front of you that is the important item. 6 The third slide, which is the 7 Athletes and the Professional Councils. I do 8 want to make a point that I have made before, but 9 this year it has been particularly important. 10 Both of these councils, the members have really 11 done a superlative job in attending and in coming 12 and being present. It helps in the whole 13 process. 14 Fourth slide, which is other members, 15 other affiliates, national associations, life 16 members, past presidents. In this case, only 17 Alan Rothenberg is here. Bob Contiguglia would 18 be there as well. And then the Board of 19 Directors. 20 And then the last slide shows the 21 actual -- the multiplier effect. And you can see 22 that 1.00 is the weight of the Youth Council; 23 that's the council that governs everything else 24 in terms -- because it's the most populous one. 25 And then you have the Adult Council, 187 members,	1 but you have to run those 187 by a number, a 2 multiplier, so the effect is the same with making 3 it 287 and so on. And there you go. 4 So we can go ahead and shut that 5 down, and now we have eight practice questions to 6 make sure that you know how to use the keypads. 7 Now, there's a real competition this 8 year. We're in Miami -- Little Havana -- and it 9 seemed only appropriate to take advantage of that 10 fact. Now, we have two teams, two forces in 11 point of fact, facing each other. The first one 12 is a pelican, as it happens "the" pelican that we 13 have on our logo for this particular event. Now, 14 the pelican was coached by Pele. Everybody knows 15 Pele, a fantastic player, world-renowned. Team 16 Pelican is the one, but there's an extra special 17 little thing. Team Pelican is dancing the 18 cha-cha-cha at the same time while the pelican 19 (music played)... 20 Okay. The next competitor is a 21 dolphin. Now, I would have used the Miami 22 dolphin one, but I was a little bit concerned 23 about the possible copyright infringement, so I 24 had to search worldwide for another coach, and we 25 all know at home, Mike Edwards is one of the best

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1 coaches around. Now, one little task, and Mike 2 is very good at it as is the dolphin. They're 3 dancing the mambo. (Music played.) 4 Okay. Now, in a penalty kick 5 shootout, who would win? Go ahead and press "1" 6 for "yes" and "2" for "no." "1" for the Team 7 Pelican; "2" for the Team Dolphin. And I will 8 start counting down, 5, 4, 3, 2, 1 and stop 9 voting. 10 Aha! Team Pelican won proving that a 11 "Pele-can" really play soccer. 12 PRESIDENT GULATI: Okay, thank you, 13 Bob. 14 Just give me a minute to recover from 15 that. 16 Our life members, folks that have 17 been inducted into our life membership for 18 long-time service across many spectrums are with 19 us here tonight, as they always are. If I could 20 ask you to stand please in front so we can 21 acknowledge you. Our life members. 22 (Applause.) 23 PRESIDENT GULATI: Those of you in 24 the room that have been at 30 or more annual 25 general meetings, stand, please. 30 or more	1 general meetings. Just stay standing for a 2 minute. 30 or more AGMs. 3 MR. DES BORDES: Thirty --^ 4 PRESIDENT GULATI: Those that have 5 been at 30, can still do the math. Don't ask 6 those questions, Hank. Thank you very much for 7 30. 8 (Applause.) 9 PRESIDENT GULATI: Those of you today 10 that are at your first annual meeting -- we must 11 have some folks at your first annual meeting -- 12 please stand. Thank you and welcome. 13 And last but certainly not least, 14 those of you that have represented the United 15 States in international competition, please 16 stand. 17 (Applause.) 18 PRESIDENT GULATI: Next order of 19 business is approval of the minutes from the 20 2011. You have had those sent to you. Do we 21 have any corrections, amendments to the minutes 22 from last AGM? 23 Seeing none, I'll entertain a motion 24 to adopt and approve the minutes. 25 MR. EDWARDS: So move.
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1 PRESIDENT GULATI: So moved by 2 Mr. Edwards. Seconded by Mr. Perry? 3 MR. PERRY: Second. 4 PRESIDENT GULATI: Seconded by Mr. 5 Perry. 6 Any objections? We will accept those 7 by unanimous consent. Thank you. 8 Before we look forward, I thought we 9 would look back for just a couple of minutes with 10 a couple of pictures, which most of you, if not 11 all of you, have seen. We have put them 12 together. They're not Pelicans and Dolphins, but 13 we've put them together, and if we could run that 14 video, and then we'll talk a little bit about it. 15 (Video shown.) 16 (Applause.) 17 PRESIDENT GULATI: So here's my view 18 on those two moments. If those two moments don't 19 make you very, very proud and just stop for a 20 second, you probably have been doing this too 21 long. If those two moments don't make you proud 22 and stop and pause and have your heart flutter or 23 whatever else, you may not have been doing this 24 for long enough. Because you don't know how hard 25 those moments are.	1 And as I was watching the video, I 2 was watching this group in particular. I would 3 love to have a picture of you, Kate, while those 4 videos were playing, and the pride in these 5 players over here, who helped us achieve many of 6 those moments. But there's a lot of other people 7 in the room that helped us achieve those moments 8 as well. 9 But those moments were two years and 10 one year ago. And last summer, as was the case 11 with the Men's team two summers ago, the Women's 12 National Team stopped the country, not for days, 13 not for weeks, but certainly for some moments, 14 with that goal, with the win in the semi-final 15 and then a heart-breaking loss in the final, but 16 actually had watercooler talk for a few minutes. 17 All of you know it, whether it was at school for 18 your kids, whether it was at work, at the country 19 club, wherever it might have been. And we don't 20 get enough of those moments, but we're starting 21 to get a few more. We're starting to get a few 22 more. 23 We had a different sort of moment 24 just two days ago. Eight goals, no goals 25 against. Or, in fact, in January and February,

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1 19 wins and two losses. Men's Team is unbeaten. 2 Women's Team, unbeaten. Under-23 Team, unbeaten. 3 Under-17 Girls Team, unbeaten. And so on. 4 Pretty extraordinary start to the month. And on 5 Wednesday, pretty extraordinary day. Women's 6 Team wins 5-nothing against Denmark. The 7 Under-23 Team beats Mexico in Dallas. And a 8 very, very, special result in Genoa, where we win 9 for the first time against Italy in 82 years. 10 The first time the U.S. Men's Team has beaten a 11 Top Ten opponent away from home, ever. That's 99 12 years, in our case. 13 So that was a pretty good night 14 against the top team, playing away from home. 15 And some people here were in the room, and if you 16 didn't share in that and accept some credit for 17 that, you have either been doing it too long or 18 not long enough. 19 Why should you take pride in that or 20 feel like you are part of that? And I look to 21 think about, whether it's the space landing or 22 any symbolic event for America -- if you are a 23 schoolteacher, you get far more pride from a kid 24 who learns to read better or does math problems 25 better or is better at civics, and clearly the	1 most pride many of us feel anywhere along the 2 line is when our child does something well. 3 So I'm not going to try to compare 4 the happiness of a successful science project 5 completion by my child versus the lunar landing. 6 But it's a little bit different, because when 7 it's the lunar landing, when it's one of those 8 moments, we share in it collectively. And it's 9 not that, when we coach rec players, we are 10 saying we need to produce the next Abby Wambach 11 or the next Landon Donovan or whoever it might 12 be. It's, we're helping kids along the way 13 getting better just like if you are a teacher, 14 you are helping kids to learn better skills. 15 It's not just about having fun; it's 16 getting better, learning and being able to read 17 more. And some of those readers are going to 18 turn out to be English professors, and some of 19 them are going to turn out to be construction 20 workers, and some are going to turn out to be 21 Nobel laureates, no doubt, in poetry. And some 22 of them are going to be turn out to be people 23 like that, that will give us those moments, the 24 moments we'll all remember and the moments, 25 frankly, that will help us take the sport further
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1 to where we want to go. 2 And we want to go further. We want 3 more of those moments. We've started a number of 4 planning initiatives to get more of those 5 moments. Some of you are part of those. Many of 6 you will be part of those. 7 Because, the bar -- the bar of where 8 we want that team and those teams, which is 9 related to everyone in this room, is set very 10 high. We don't talk about it very often. We 11 don't talk about winning, but there's not a 12 player we have, not a coach we have, and my guess 13 is not a person in this room that wants to finish 14 second at anything in life. Okay. I would take 15 second if I were playing against Jürgen 16 Klinsmann, I would accept that; but once I was on 17 the field, I would want to win, like all of you. 18 So the internal bar is very high for 19 on-field success, for how we run our organization 20 professionally -- and I'm ecstatic from that 21 perspective, how we run our organization, you 22 haven't read our name in any issues of 23 governance, and if we asked the USOC, they would 24 say we are one of the best in terms of how we 25 govern ourselves, how we manage our finances. If	1 you ask FIFA, they would say we are one of the 2 best -- and they have a lot of members. 3 And I'm very proud of all of those 4 things as well. They're important in helping 5 everything else we want to do, which is what 6 happens on the field, in the development of 7 players and the health of players and the safety 8 of players, referees, and coaches, and finally in 9 finding two times 11 that can go out and 10 represent us at the very highest levels, as our 11 athlete representatives have done. 12 We've got resources. We've got 13 skills. We've got the will. And we need some 14 people to help us, show us the way. And on the 15 Women's side of the game, Pia Sundhage, who has 16 played at the highest level, coached at the 17 highest level, has been quite successful. That 18 extra penalty kick last summer would have made it 19 a perfect record, but hopefully, we will get 20 another gold medal this summer. And the team is 21 7 and 0 this year and conceded its first goal 22 yesterday in due time against Norway, and she's 23 helped us shape that. 24 And on the Men's side, we've got an 25 extraordinary opportunity. And again, our coach

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1 and I don't talk about where that bar is of where 2 we want to go, but I know him well enough to know 3 that it's not here; it's up here (indicating). 4 And that we won't say where that is, because then 5 it will end up reporting as a press that the 6 Americans are too arrogant or anything else. 7 But all you have to do is watch that 8 game on Wednesday night. All you have to do is 9 see the things that America can do in any sphere, 10 know the talent level of our players, and the 11 leadership of the person at the helm who is 12 helping us find that roadmap. Who has done it. 13 Who has won a world championship. Who has won a 14 European championship. Who has coached at the 15 World Cup finals. And as of a couple of nights 16 ago, finally beat in Italy, which he hadn't been 17 able to do before. 18 And before I introduce him 19 informally, let me show you a little bit of his 20 work from Wednesday night. If we can run that 21 video. 22 (Video shown.) 23 PRESIDENT GULATI: Two of our doctors 24 were in the elevator after the game with a 25 notably Italian gentleman, and the two doctors	1 were pleased with the victory and probably 2 gloating a little bit, to which the gentleman 3 said, Yeah, you know, it had to end. We had a 4 pretty good run for 82 years. 5 Our run is only three days right now, 6 but we have full confidence that we will have a 7 few of these runs and a few watercooler moments. 8 And if you don't believe that, you have been 9 doing it too long. Stay with us, because there's 10 going to be more of those moments, and they're 11 going to be better on the Men's side and the 12 Women's side. 13 And part of what we need to do is 14 understand that U.S. upper case "S" soccer is not 15 necessarily U.S. lower case soccer. What I mean 16 by that, there are millions of people that watch 17 those games. There are millions of people that 18 will watch our Women's team and hopefully our 19 Men's team in the Olympics that don't care about 20 this meeting or what U.S. Soccer with an upper 21 case is, but they're part of the game in America 22 whether they watch Premier League games or 23 whether they watch Mexican League games or 24 unaffiliated leagues. 25 More of them now are watching Major
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1 League now, which is good. More of them are 2 getting in tune with our team, which is good. 3 But U.S. lower case soccer is quite important in 4 how we embrace that community and how we reach 5 out to that community. 6 And in accomplishing the two goals 7 that are in front of us, how do we get out to 8 that broader community and make them part of our 9 family and success on the field, winning at the 10 very highest levels, connecting the dots, having 11 ten-year-olds understand how they're connected to 12 what Clint Dempsey did the other night. All of 13 that is a challenge, as far as I'm concerned. 14 And I can't think of someone who can 15 better help us get to those two places than the 16 gentleman who coaches our National team -- many 17 of you met him yesterday. I have spent a lot of 18 time with him over the six months, and I have got 19 an extraordinary high level of confidence in him. 20 It's impossible not to spend a few minutes with 21 him and not be excited about what's possible. 22 And with that, ladies and gentlemen, 23 let me introduce to you the coach of the United 24 States Men's National Team and world champion, 25 Jürgen Klinsmann.	1 (Applause.) 2 COACH KLINSMANN: Good morning, 3 everybody. That is a very special moment for me. 4 This is my first AGM. So I was standing there in 5 the corner when he called up; it was the first 6 time here. 7 I have not always beaten Italy, to be 8 honest. I had different moments in my career too 9 with Italy. One was about six years ago when I 10 prepared Germany for the World Cup in 2006, and 11 it was, I think, the beginning of March. We 12 played in Florence with Germany, and we got 13 beaten 4-1. And after that game, the German 14 parliament called me up and said, We want you to 15 come Berlin and explain what's going on here. 16 So I would rather come here and 17 explain what's going on. 18 (Applause.) 19 I was pretty lucky, because the German 20 chancellor -- she's actually a good friend of mine -- 21 she stepped in and said, "Be quiet here; let the guy 22 do his work." And I think it worked out, then at the 23 end of the day, in the World Cup in 2006. 24 I'm extremely proud to have this role. 25 I'm extremely privileged -- I feel really privileged

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1 that we found a way to work together and that we 2 started that process a half a year ago to move 3 forward the Men's National Team program. 4 I definitely have a little bit of a 5 different perspective doing things because I have a 6 different background, like all of us have different 7 backgrounds, and do it in a different way. 8 But I hope that my background, where I'm 9 coming from -- I'm living here now since 1998, after 10 the World Cup in France moved over here, with an 11 American wife and two children that are certainly 12 more American than German. But my background is 13 certainly more international in a certain way. 14 I played in four different countries. I 15 coached Germany. I coached Bayern Munich. I'm 16 traveling all over the place to learn from other 17 coaches. So wherever there are symposiums going on, 18 if it was December in Brazil, I'm flying down there, 19 Tom King was with me, and I'm trying to constantly 20 learn. So I hope that stuff that I kind of collect, 21 you know, helps then the players of today to find 22 different solutions in their career. 23 And I have a bit of a saying that my job 24 is really to help the players to get to their next 25 level no matter what their level is right now. So if	1 I'm talking about my little boy, who's 14, I want to 2 get him to the next level, if I can do that, because 3 he's really -- your own son never listens to you. 4 But based on the players coming into the 5 national league program, no matter where they are, we 6 picked them up where they are, if they're playing MLS 7 or if they're playing Mexico or if they're playing 8 Europe, and help them get to their next personal 9 level. That is our goal. 10 Now, in this quick couple of minutes, I 11 would like to show you a few slides about what we've 12 done so far, how we build it, and basically in about 13 six months, and how we want to go forward, so 14 hopefully that helps you a bit looking at the year 15 2012. 16 Is it working? 17 Okay. So we are now -- I mean, when I 18 came in for the meeting in November, around the MLS 19 Cup final, we talked about a couple of different 20 phases, and Phase 1 was obviously to get to know the 21 players, to understand how U.S. Soccer works. So it 22 was a tremendous learning curve for me to understand 23 all the complexity of your system, of different 24 environments, and I think, you know, we've got our 25 hands around it now, and we've started to build a
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1 coaching staff, we've started to build a team that is 2 behind the team and moving things forward. 3 Obviously, we installed different coaches 4 at different levels for different teams, always 5 talking about the Men's program, obviously. And now 6 we have, I think, really people in place that are 7 very, very enthusiastic and very positive about their 8 work they're doing. You know, obviously a big thing 9 this year will be our Olympic team that plays their 10 qualifiers at the end of March now and that gets all 11 the support from the senior team. Everywhere Caleb 12 needs us, we will be there and help him. 13 We have a very diverse coaching staff 14 together now and our coaches and people that have 15 different backgrounds. They have played in MLS. 16 They have played internationally. They have played 17 in World Cups, and they speak several languages. 18 That is a little bit small, it's difficult 19 to read, but we have -- I have on my side a coach 20 like Martin Vasquez, who is Mexican American, played 21 for both, played for Mexico under César Luis Menotti 22 and then came to the United States and also played 23 for the United States; because at the time he played 24 for Mexico, Mexico was disqualified from FIFA because 25 of some problems at those days.	1 I was extremely happy to get Andreas 2 Herzog on my side from Austria. I played with 3 Andreas at Bayern Munich many years ago, and he had 4 an outstanding international career, is the most 5 capped player in Austria, was assistant coach for the 6 Austrian senior team and was Under-21 coach from 7 Austria. Very successful work. They promised him 8 the head coach job, and then the federation three 9 times in a row decided otherwise. So I jumped in and 10 I pulled him out there, and I said, No, you are going 11 to be with us. 12 Andreas' role is very important, because 13 he covers a lot of ground in Europe. So he is 14 scouting our players in Europe. He's meeting with 15 the coaching staffs of all the different teams in the 16 Premier League and the Bundesliga, in Portugal, in 17 Italy, and he keeps that communication really 18 flowing. 19 I also was extremely happy to win over 20 Chris Woods, goalkeeper coach of FC Everton, who 21 works day in day out with Tim Howard and has done an 22 amazing job. And he's always with us once the 23 National Team goes into camp. 24 So as you can see, it's a staff that has 25 different backgrounds, and wherever somebody has some

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1 weaknesses, because we all have our weaknesses, 2 there's somebody else who has the strength for it. 3 As Sunil already mentioned, you know, 4 we're trying to play as many good teams as we can. 5 So over the last couple of months, we played Mexico, 6 Costa Rica, Honduras at home. We played away, 7 Panama. We're going to play in Canada. We have the 8 big privilege to play Brazil this summer. And we 9 played the away games against two top teams in France 10 and in Italy. France, we lost one-nil. We should 11 have had a penalty; they had a good chance at the end 12 of the game. In Italy, we were lucky. We won the 13 game. 14 So we're trying to get those different 15 type of games as often as we can, because those are 16 the games where we're learning the most. If I play 17 another 10 or 15 games a year against CONCACAF teams, 18 I'm not getting anywhere, with all due respect to the 19 teams. 20 So we need to find ways to play Brazil and 21 Argentina and play Holland, England, Italy, or 22 France, as often as we can, in order to learn. And 23 it's going well, that whole process. With the help 24 of Dan and Sunil, it's really something special for 25 all the players that we have that opportunity.	1 We're working on a different style of 2 play. There's a lot of talk out there obviously, 3 because many of you, coaches and people that live and 4 breathe the game, all of you have different 5 approaches, you know, what is your ideal style of 6 play, how would you like the national team to play. 7 I'm not coming in and saying it's going to 8 be my style of play that will be developed for this 9 national team. But it will be definitely a style of 10 play that is based on what we see worldwide. And the 11 benchmark in international soccer is the European 12 Champions League. That sets the tone. And so 13 whatever you see in the Champions League, especially 14 when they go in knockout stages now, this is a trend 15 that is made for the next World Cup. 16 So if they decide -- the Mourinhos or the 17 Guardiola's or the Alex Fergusons or whoever, they 18 decide we are going to switch systems, you will see 19 that system in the next World Cup. All the national 20 team coaches pick that up, and they think about it 21 many, many times. And most of them -- I would say 22 two-thirds of those coaches will go with systems that 23 they see before that in the Champions League. The 24 best examples, certainly, you see with Barcelona and 25 Spain. You know, they're almost identical, even if
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1 Spain integrates in that moment players from Valencia 2 or from Real Madrid. It doesn't matter. 3 So our goal is to catch up with those 4 guys. We're not there yet. We have a long way to go 5 still. But we would like to keep the ball more. You 6 know, we would like to push it up higher. We would 7 like to play eye to eye with them. And we would like 8 to kind of sole situations on the field with our 9 technique and with being calm and not banging the 10 ball up, you know, 60 yards and play "second ball" 11 games, you know. 12 There will be games that we have to do 13 that, you know, we might be in the qualifiers. We 14 have to go to Central America, and the field is not 15 good and the circumstances are not good, and the only 16 way, maybe, to break them down, are long balls, you 17 know, and sending them high. You know, having Jozy 18 Altidore drop it off and Cobi coming in and putting 19 it in. Those games will happen. Definitely. 20 But in general, we would like to develop a 21 system, a style, that hopefully entertains you and 22 hopefully shows the best teams in the world that 23 we're able to play this game with them and not only 24 to react to them. So this is our goal in the long 25 run.	1 So that brings with -- you have to work a 2 different system, and as you saw, the last couple of 3 games, you know, there was a 4-4-2, there was a 4 4-2-3-1, there was 4-3-3 that I tried initially. 5 Obviously, as you know better than I do, because 6 you're part of the game, it's always based on the 7 players you have. When you have certain players that 8 can play a 4-3-3, why not? If you have to -- you 9 know, if you want to play a Barcelona style, you need 10 the players for it. So we are definitely developing 11 a style of play that is based on the player's 12 strengths. 13 But also we challenge them to move a bit 14 out of their comfort zone and try their roles 15 differently than they have before. When I came on 16 board, I talked with Tim Howard and I talked with 17 Clint Dempsey, and they're both Premier League. 18 They're both respected in the world of soccer. But I 19 told them, So what's your next level? You know, and 20 they looked at me, and they kind of were confused 21 because they thought, Well, I'm playing the Premier 22 League. What are you talking about? 23 I said, Well, your next level has to be 24 the Champions League. So, Clint, how do you get to 25 the Champions League? And he looked at me, and he

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1 said, Well, you know, only got to score more goals. 2 Yeah, exactly, that's one way. 3 And another way is, you know, if you go 4 into a game, you know, what would a Champions League 5 coach, an Arsene Wenger, a Pep Guardiola, what would 6 they like to see to from you? 7 And he was looking at me, and I told him, 8 They want to see you move. Always, nonstop, move. 9 You know, and, Clint, you are stopping too often. 10 You like to have the battles in mid-field one against 11 one, because you are a physical guy, you love the 12 body contact. It's not getting you anywhere at the 13 halfway line. So stop having those battles at the 14 halfway line. Have them in the box. But in the 15 halfway line, you have got to play one, two touches. 16 You've got to move. You've got to move quick. 17 Whoosh. So how I am doing that is I got to get 18 fitter. You got to move faster. 19 But the players are receptive, and every 20 one of them are coming over and asking us, So what's 21 my next thing to do? 22 And that's how we want to build this whole 23 program. We kind of want to pick them up where they 24 are and get them to their next level. For that, you 25 need a lot of work. As I mentioned, we did a clip	1 there before. 2 So going back to the style of play, we 3 throw at them words like being "proactive," you know, 4 having the ball more often, and when we press, we 5 press all together. 6 So, we had a tremendous learning 7 experience with all the MLS players in the January 8 camp with those two games against Venezuela and then 9 in Panama really teaching them how to connect 10 together, because obviously they were all a bit 11 nervous coming in, and they have the feeling, Well, 12 we're kind of the second-tier group, and Cobi you 13 know that all, and Marcello, you know how this works, 14 you know, like, the mental side of it. And we kind 15 of calmed them down, and we explained to them, you 16 know, that all it takes, it takes just your 17 open-mindedness to implement things in training, and 18 maybe if it's three times a day, we're going to do it 19 three times a day. 20 So what we did was actually we did it 21 three times a day. So we made sure that they were 22 tired in the evening so they had no energy anymore to 23 go out. 24 So far obviously, as you see, results up 25 and down. You know, in that process we get some
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1 lessons on our way, like we did in France, like we 2 did in Belgium, even if in Belgium we tied the game 3 two minutes before the end and the linesman called it 4 offside, and he still doesn't know why he did that. 5 So it would have looked nice if we would have won one 6 in Belgium. But challenging better teams or 7 so-called "better" teams can only help us on that 8 road. 9 But we also learned that we can kind of 10 really now zoom in, and we can get a job done. We 11 can kind of be more confident now, a defensive way of 12 playing it, and we can also win away from home. And 13 that helps the guys. 14 And the nicest feeling -- and Sunil was 15 there on Wednesday night -- was going into that 16 locker room and looking at the guys, and it took them 17 a couple of moments, you know. They couldn't 18 actually believe it for a second. They said, "Shit," 19 you know, "we won this game." And I said, I think a 20 lot of them -- you know, a lot of you guys, we saw 21 each other already in Boston a couple of weeks ago, 22 and we had that discussion, you know, why do you look 23 at certain games in a different way from a 24 psychological side? We had the discussion, saying, 25 you know, like you played England in 2010 in the	1 group stage, and you give me the probability of 2 beating England in the group stage, and you will 3 probably say 40-60, you know. So that was kind of 4 the talk we had in Boston. 5 And then you have the same game against 6 England in the quarter finals, and it was quite a 7 moment then at the meeting. And then some gentleman 8 stepped up and says, Well, in the quarter finals, 9 England, 20-80, maybe. And I said to him, So why? 10 So why do you think like that? It's the same 11 opponent. It's the same game, so why do you think, 12 now, in the quarter final, you can beat them less 13 than in the group stage? 14 And I think that's what they realized on 15 Wednesday night. Okay, it was a friendly game. 16 Okay. Italy was not maybe at the very top of their 17 game. But every game is there to be played, and it 18 has a lot to do with your mental approach to it, you 19 know, with your belief that you can play those 20 moments. 21 And I think they walked out there -- 22 Sunil, and at the dinner you saw them -- they were 23 still sitting there; they were really proud. Okay. 24 It's a quick momentum, you know, to this day today, 25 already they played Premier League again or

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1 Bundesliga or whatever, but it was a special moment, 2 I think, that they realized, We can actually do it. 3 Now, to do that on a consistent basis is a 4 whole 'nother topic to discuss, and it takes a little 5 bit longer, and I don't want to spend too much 6 time -- or steal too much time from you. 7 You're definitely going to see that last 8 bullet point: We need to score more goals. And I'm 9 not happy with the fact that we don't score enough. 10 So Cobi, you better, you know, think about coming 11 back. 12 So far, over the time being, six months, 13 we had a bit more than 40 players -- changing a bit 14 with the dynamic of the January camp where you call 15 in a lot of MLS guys, which we are extremely happy to 16 work with. They did an awesome job there. Seven of 17 the players got their first appearance with the 18 National Team. Five of them are coming out of the 19 MLS; another sign that MLS is getting stronger and 20 stronger, producing better and better players. And 21 it's really a blast for us to work with all the 22 coaches throughout MLS and with the league, and it's 23 going definitely in the right direction. 24 But as I mentioned before, we need players 25 that step it up even further. And that's why I	1 mentioned the example with Tim Howard, with Clint 2 Dempsey. We need players on an international level 3 that go into Champions League clubs. This is our 4 goal. And this is something that, you know, makes a 5 big difference when you go into a World Cup, and, you 6 know, you have players there that played on the 7 Champions League level, and they know exactly how to 8 react in certain games. 9 So this is what we drive for. So I'm not 10 leaving Tim Howard and Clint Dempsey and the next 11 ones, whoever they are, alone for the next two years. 12 I'm going to push them every time I see them to get 13 to that level. 14 As I mentioned, we had mainly MLS players 15 in the January camp. We used the same benchmarks 16 throughout. The senior team, it's now an MLS camp, 17 like it was in January. Or if it's the Olympic guys 18 with Caleb, they're going to run through a lot of 19 testing. We do a lot of evaluation. The typical 20 ones that you see and know from coaches education are 21 technical, technical, mental side, performance 22 fitness. We work with specialists from the athletes' 23 performance from the fitness side, but we also 24 started to work with other specialists from a medical 25 field. We worked with a brain expert out of
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1 Australia, which is a very interesting field. This 2 whole mental picture becomes bigger and bigger. 3 And we learned -- we worked with a doctor 4 out of Europe that covers the entire nutritional 5 side, and, yeah, alternative medical side. He is a 6 doctor in Asian medicine, and he's a doctor in 7 Western medicine, and we try to kind of reach out 8 there to see, you know, what else we can add to our 9 program to make it special but also to make it 10 better. And it's pretty interesting. 11 And Sunil can tell you some stories there, 12 when he joins our dinners and -- am I allowed to say 13 that? And he orders a diet Coke, he gets some very 14 critical eyes on him, because we're trying to 15 implement things on the nutritional side, that sodas 16 are not allowed anymore at all, so we had some funny 17 moments there. 18 But it was an exception, you said, right? 19 PRESIDENT GULATI: Only when we beat 20 Italy. 21 COACH KLINSMANN: Only when we beat 22 Italy. 23 So we're challenging the players. We 24 are throwing things at them that they haven't 25 maybe heard before. We're trying to teach them	1 to become real full-time professionals, because 2 they're not yet. None of them, actually. Even 3 if you talk about the European players that think 4 they are there, they're not there. If you look 5 at the programs of Barcelona or Real Madrid or 6 other teams, it's still another level how they 7 live their life, how they approach their job, how 8 responsible they feel for their actions, how 9 accountable they are for whatever they do off the 10 field. You know, we still have kids that want to 11 go out and party through the night and think it's 12 no big deal. Unfortunately, now today, it is a 13 big deal, because we live in a world of Twitter, 14 Facebook; and everything they do is around the 15 world in one second. 16 So we have a lot of -- still a lot of 17 education to get done with the players. So once 18 they understand that they really live for their 19 profession and they chose to become a 20 professional soccer player, then they have to 21 live that way, you know, and it is what it is. 22 And we tell the players now, If you decide 23 otherwise and you want to rather party or you 24 want to rather take it easy or you don't want to 25 eat a certain way and you don't want to take care

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1 of your sleep and you don't want to travel in a 2 certain way, you are going to lose your spot in 3 the National Team. And I don't care who it is, 4 and I don't care how many caps he has. And they 5 got that message. 6 So when they come in now, they're 7 pretty focused. We don't have a rule catalog. 8 There's nothing written there. Marcello, we 9 don't need to kind of tell them in writing, but 10 they now understand that it's something special. 11 It's something special to play for this country 12 and represent the country, and we keep them on 13 their toes that way. 14 But they also need to see that we're 15 trying to do everything based on their individual 16 skills, because everyone is different. Everyone 17 has different strengths and different weaknesses, 18 so we try really to kind of go in a very 19 individual way, kind of from one topic to 20 another, to teach them how they can get better. 21 So it's a lot of work. And when Sunil comes in 22 and sees -- or Dan comes in and sees us working 23 with the players, you know, they're not getting 24 five minutes from me because I'm just with the 25 players the whole time.	1 So we are going to move to the next 2 slide. 3 Going forward. That is a little bit 4 to illustrate, you know, the physical side of it. 5 I don't want to get too much into it, but we 6 still have there a long way to go compared to the 7 best teams in the world. Now we go further -- 8 I'm going to run faster, because you guys have 9 about 20 more meetings this morning, correct? 10 Now, do I have to go this way? No, we 11 do not really need to go all that way. 12 We're trying to get -- that is maybe 13 an important slide. Obviously, Neil Buethe is 14 there, our chief from the media. We're trying to 15 communicate what we are doing. We want people -- 16 I mean, we can be here, we have the nice meeting, 17 but as Sunil said, there are a lot of people out 18 there; they don't really know what's going on 19 with the National Team program, so we try to 20 communicate it. We try to get the message out 21 there that they understand what we're doing, why 22 we do certain things, and it's not only 23 blah-blah-blah. It is actually -- there's 24 actually a plan behind that. 25 You know, we have reasons why we do
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1 certain things, so we try to communicate it. 2 Maybe the difference now is a little bit -- 3 Sunil, correct me -- is that we're reaching out, 4 not only within the U.S., because we're going 5 also down to South America, we're going to 6 Europe, and we're going to spread the word out to 7 say, We are coming up. We are there to kind of 8 compete with you one day eye to eye. We want you 9 in England to know that we're working hard. We 10 want you in Germany to know that we work hard and 11 that we're going to challenge you down the road. 12 And this is maybe one of the most 13 important points from the Wednesday-night 14 experiences: not only that it felt really, 15 really good to the guys that they had that 16 moment, that special moment, but it's a signal. 17 It's a signal throughout Europe, when they read 18 the result that we beat Italy in Italy. You 19 know, that's what coaches kind of understand the 20 next day when they see the results of all the 21 games played throughout the world, and they see 22 that result, and they stop a second, and they 23 say, Hold on, what is that? Why did that happen? 24 So you build respect. 25 And that's what we're trying to do	1 with these games. We want to build respect, so 2 at the end of the day that we go, hopefully then 3 and hopefully in the round of the last 16 or in 4 the quarter final, into those games, and it's not 5 20-80 anymore; because what we're building now 6 will have an influence on how they look at that 7 game two years down the road, hopefully, after 8 successful qualification, that they may be 9 actually coming towards a 40-60 or 45-55, and 10 then we're right there. And we're right there. 11 And then there's a game to be played. 12 So we're trying to get the word out, 13 and that's what I'm trying to do here as well, 14 and we're doing that full-time. 15 Working hand in hand with Caleb, with 16 the Under-23s, with obviously the Olympic team, 17 but also with MLS, and the representatives of MLS 18 are here, and the clubs in Europe and Mexico are 19 very extremely important. And that goes back to 20 the coaching staff. It goes back to Martin 21 Vasquez calling all the coaches in Mexico, 22 looking at all players in Mexico, all the coaches 23 throughout MLS we're doing, both of us, having 24 Andreas Herzog in Europe communicating with all 25 the coaches there, going there, visiting the

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1 clubs, looking after the players, and spending 2 two or three times with each -- two or three days 3 at each club in order to build those 4 relationships. That is very important. 5 I think, you know, it is an exciting 6 year, 2012. And when we sit down there with 7 Caleb, we try to give him really the sense of, 8 We're here for you. I mean, he's coming from a 9 university program and stepping it up to a 10 professional level and stepping it up to 11 hopefully, after a successful qualification, to 12 an Olympic Games in London where very, very good 13 teams, all full-time professional teams, are 14 there, is a big chunk for him. 15 So we made it clear to him, Caleb, 16 you get all the support you need. That's why I 17 left almost all the players for -- the young 18 players for the game against Mexico, except Brek 19 Shea that -- because I was running out of players 20 after all the injuries. I needed to call in Brek 21 Shea, and in that sense -- it's really the sense 22 for him that there's a special year ahead for 23 U.S. Soccer. 24 Obviously, for us from the senior 25 program, three Friendlies now in May and June	1 with Scotland, then Brazil at FedEx Field. Then 2 going up to Toronto playing Canada. And then 3 going into the first two World Cup qualifiers, 4 that will set the tone for us, and World Cup 5 qualifiers definitely will have all our focus and 6 the highest priority. 7 That is about the schedule, and 8 that's why I'm pretty much done, and I hope I 9 didn't steal your time, and I want to thank you 10 again for letting me come by in Miami on my way 11 back home now, so flew from Italy here. And if 12 you have any questions, feel free. I'm more than 13 happy to answer them, but I know that you have a 14 long agenda in front of you. 15 Thank you very, very much. 16 (Applause.) 17 PRESIDENT GULATI: Jürgen, thanks 18 very much. 19 And touching on the digital age, I 20 just had an e-mail from one of our players, 21 saying, "Hey, I heard Coach said that a lot of 22 the guys were partying. Please tell them that it 23 wasn't me." But he didn't sign it, so I don't 24 know who sent that. 25 We thought it was important that you
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1 got to hear from Jürgen while he was here and 2 coming fresh off that win on Wednesday. That win 3 on a -- strange wins on a leap year, which we 4 don't get often enough, I guess. 5 We move on to Reports of Officers and 6 Committees. Those are in the book. But you have 7 seen these. And before we go on to Dan's 8 remarks, two notes on the agenda of an addition 9 and a move. 10 The item listed under 14- -- 8 D, the 11 Wisconsin Soccer Association, we're going to move 12 that to the end of the agenda. That will fall 13 into place at 13, after 13. So the Wisconsin 14 item will go to 13 A, and the second is 13 B will 15 be the discussion about next year's annual 16 meeting. So 13 A will be the Wisconsin matter 17 moved down from 8 D, and 13 B will be the AGM 18 issue for 2013. 19 And with that, I turn the floor to 20 Mr. Flynn for a report and an update. 21 MR. FLYNN: Thank you. My remarks 22 are going to be focused on the 2013 Centennial. 23 What a wonderful opportunity for us to make a 24 positive statement about our institution and our 25 sport.	1 So we have essentially four major 2 objectives: to grow the membership and build 3 connections while we're celebrating our 4 Centennial. Strengthen the connection between 5 our member organizations and U.S. Soccer. Target 6 the unregistered community, also build a stronger 7 connection with our Hispanic community. And very 8 importantly, acknowledge the large number of 9 volunteers within U.S. Soccer. 10 The second objective is we want to 11 have some type of strategic fundraising 12 initiative, whether it's the production of a 13 Centennial coffee table book or a postage stamp 14 coin program, which we are now working on. 15 The third objective is to build the 16 U.S. Soccer brand -- continue to build the U.S. 17 Soccer brand, I should say. Reenergize the 18 brand. Engage our fans in ways that we haven't 19 done yet, new ways on the digital side in 20 particular. Engage our sponsors and our 21 commercial partners. 22 It is already under way; we have had 23 several meetings both with Nike and Gatorade, and 24 they are very excited about joining us in our 25 celebration. We also want to include the

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1 nonsoccer community, those sports personalities 2 from the other sports that understand our sport 3 and would want to be part of the celebration as 4 well. 5 And the fourth and most important in 6 many ways is to honor the history and the future 7 of our sport in U.S. Soccer. That will include 8 special events; celebrate the Men's and Women's 9 National Team; hopefully, a game -- Sunil will 10 talk about that later on as part of the 11 Centennial celebration. We also want to 12 recognize and celebrate the influential people of 13 U.S. Soccer over the years, and outline and 14 promote a path for our future as well. 15 So key stakeholders that we are 16 looking at to assist us, help us, we want you to 17 be part of this; we want you to feel part of the 18 Centennial; our state associations and member 19 associations, the Men's and Women's National Team 20 players, current and former players. 21 We do have a Centennial committee, 22 which we will be engaging in a little more than 23 we have to date: myself, Alan Rothenberg, Bob 24 Contiguglia, Hank Steinbrecher, and Richard Groff 25 at this point.	1 We have an internal group working at 2 U.S. Soccer, and we also have external sources 3 under way. Fleishman-Hillard, we have hired to 4 help us on the public relations site; the book 5 publisher that I mentioned earlier, as well as 6 commercial affiliates. 7 So in April and May, we will be 8 reaching out -- U.S. Soccer will reach out to 9 member organizations to talk about your thoughts, 10 and you may have some ideas. We would like to 11 hear about those ideas. Timeline is summer to 12 fall, where we would like to have the logo 13 launch, if you will, of what we will be doing in 14 terms of our image for 2013. We're going to use 15 the summer months of qualifiers and the Olympics 16 to continue to build the message about the 17 Centennial, all with the focus in November to 18 come with a full presentation. 19 Then, in '13, just to give you a 20 little bit of an idea, we're going to try to use 21 the benchmarks in the calendar, whether it's the 22 NCAA convention; we'll obviously, along the way, 23 when we get messages through the state 24 associations or from the state associations about 25 your annual meetings, World Cup qualifiers, the
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1 AGM itself, professional league seasons, how we 2 can integrate patches on the jersey, all of those 3 types of things. 4 Youth and adult championship events, 5 we want to be part of those events. We want the 6 Centennial message hopefully integrated in those 7 events. A jersey launch will be a little bit 8 different because of the Centennial. The Hall of 9 Fame announcement and a White House event are 10 some of the things on the schedule. 11 So the call to action is we will be 12 reaching out. We look forward to you. We will 13 be asking in each of the state associations to 14 have a point person that we can continue to work 15 with, and we look forward to building what should 16 be a tremendous opportunity for U.S. Soccer in 17 2013. Thank you. 18 (Applause.) 19 PRESIDENT GULATI: As Dan mentioned, 20 we will come back and do a little bit of 21 housekeeping. We need to be able to change the 22 time of the AGM that I mentioned to all groups 23 yesterday. But we will do that a little bit 24 later on in the meeting. 25 In past years, sometimes we will have	1 one of the other officers or one of the other 2 Board members give an update on specific parts of 3 our program. Sometimes Mike has done that 4 vis-a-vis the referee group or the areas he's 5 involved in. 6 And today I have asked Don Garber to 7 do that. As you know, MLS is a week away from 8 kicking off with 19 teams, a new team in 9 Montreal, so it's been a pretty extraordinary 10 birth in 1996 to now. And with that, I'm going 11 to introduce Don. He'll talk to you a little bit 12 about where Major League Soccer is and where it's 13 going. 14 Don Garber, Commissioner of Major 15 League Soccer. 16 (Applause.) 17 MR. GARBER: Thank you very much, 18 Sunil. 19 I think we're going to try to do this 20 up over here. So while they're doing that, about 21 12 years ago, I think, was the last time that I 22 got up and spoke to this group. And at that 23 time, as many of you know, certainly those people 24 that were here in the room, there was a real 25 sense of tension between the grassroots soccer

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1 community and the professional game. And I think 2 at that time -- as you know, the league was 3 founded in 1996 -- there was a view among the 4 professionals that we deserve the support of the 5 Youth Soccer community, the amateur community, 6 and I think we had high expectations of what we 7 hoped to achieve out of all of you. 8 And frankly, at that time, I don't 9 think we had done enough to actually earn that 10 support. And I'm hear to talk to you today about 11 what's happened over the last ten years, 12 certainly over the last four or five years, that 13 has developed a league that I think everybody in 14 this room can be very proud of, a league that is 15 helping to develop fans, develop players, create 16 all sorts of great opportunities for people to 17 work in the sport. 18 And that recent success is really the 19 direct result of everybody in the room. It 20 starts with many of the athletes that have played 21 in our league. Guys like Jeff and Marcelo and 22 Stewart and others, and many, many other folks, 23 the hundreds and hundreds, if not thousands, of 24 players that have come through the league over 25 the last 16 years.	1 Certainly it's all of our staffs, and 2 our staff is represented here today as well as 3 the staffs of the other professional leagues. We 4 take our role and our responsibility as being 5 active members of this Federation very seriously, 6 and I think that's a bit different from, perhaps, 7 the way we might have viewed it 10 or 12 years 8 ago. 9 And it's also the direct result of 10 each and every one of you. I think our country 11 deserves to have a vibrant and successful 12 professional league and a professional league 13 system, and if we have that system, it will help 14 drive the creation of what we call a very active 15 and passionate and valuable soccer nation in our 16 country. And all of us kind of do this every day 17 and have a lot of things that many of you might 18 not be aware of; so when Sunil said, Hey, am I 19 interested in giving a short presentation, I 20 really wanted to jump at the opportunity. 21 So I want to start by thanking each 22 and every one of you. I'm going to give you some 23 details that the public doesn't know in terms of 24 what kind of resources we provide to the sport 25 and to the league overall. I will ask that you
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1 keep some of that stuff confidential, even though 2 I know this is a public forum. You might tweet 3 it or put it on Facebook or the like. But 4 there's some interesting information that I think 5 you are going to find very valuable. 6 So let's go to the videotape, and 7 then I've got about a five-minute presentation. 8 (Video shown.) 9 MR. GARBER: So those are probably 10 some images that might have been a little 11 different than the images that you saw 10 or 12 12 years ago. 13 So for those of you who don't know, 14 this is your Division 1 league. It sits on top 15 of a system that basically is driven by not just 16 what we do, but the leagues underneath us. Our 17 pro council is not just made up of Major League 18 Soccer; it's made up of USL Pro and the NASL. 19 And our goal is not just to build a great 20 Division 1 league, but ultimately to build a 21 professional soccer system. 22 Founded by a bunch of NFL guys years 23 ago, there's now 19 teams playing in the U.S. and 24 Canada. The season is not as long as many people 25 would like it to be. It's not in line with the	1 world calendar for a variety of reasons. But 2 it's continuing to get longer. You may not know 3 that our Cup will be in December this year. It's 4 going to move away from a neutral site. It's 5 going to be in the place of the team that earns 6 that right to host that game. A number of years 7 ago, we would be concerned in Kansas City, or 8 many other markets, whether they would be able to 9 sell out a game if they earned the right to host 10 a cup. Now we have no concerns about that at 11 all. Even with a week's time, we will sell out 12 our championship game in any market that we could 13 have it. 34 regular season games, and players 14 that are coming not just from the grassroots 15 system, through college, through youth academies, 16 but from around the world. 17 I want to highlight youth development 18 because this is really the engine that's driving 19 the pyramid. And while many of our players are 20 playing in the National Team, many of our players 21 are going through our league and playing abroad. 22 The future of the sport in our country at the 23 highest level is going to come from this very, 24 very vibrant youth development system that we 25 have.

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1 We've gone about it with finding 2 creative ways that we can incentivize our teams 3 to sign young players. Young players that are 4 part of our generation Adidas programs don't 5 count against the caps, so that's a real 6 incentive for players to sign those guys. We 7 give our teams the opportunity to sign a player 8 out of their Academy directly to their roster. 9 So think of that in the NBA. They had that 10 system in Kobe Bryant, who grew up in 11 Philadelphia, was developed by the '76ers. He 12 wouldn't be playing for the Lakers. 13 So we have a system now that's 14 forcing our clubs and incentivizing them to 15 invest deeply in the Academy so that they get 16 those players on their clubs. 17 Almost \$2 billion invested in soccer 18 stadiums. We also take for granted that you can 19 go to a game in Denver and Toronto and Columbus 20 and L.A. and sit in a great stadium, but it was 21 only 1998 when the first one was built. We will 22 have many more coming on-line in the future. 23 Houston will open up this year, a beautiful 24 stadium right in downtown Houston. Just last 25 week we got approval to build a stadium in San	1 Jose. So all but two of our teams will be 2 playing in soccer stadiums over the next couple 3 of years. 4 Supporters group. This is the 5 passionate fan base that's really changed the 6 perception of professional soccer in America. 7 There's a great movement going on of people that 8 believe they want to support their club. That 9 sport or culture that exists around the world is 10 part of the DNA of our sport. It's part of our 11 character. It's the thing that's really 12 transformed the perception of Major League 13 Soccer, and not just here, but the perception of 14 our league around the world. It's a very, very 15 exciting part of what we have going on. 16 All of our games are televised, 17 either televised locally or nationally on ESPN, 18 on Univision, on ESPN Deportes Televisa, and now 19 we have a new deal on NBC, so, NBC Sports 20 Network, and a handful of network games. So the 21 broadcast community in our country is beginning 22 to embrace our sport in ways we never thought 23 they would. We encourage you to watch the games 24 on television. Watch the European games, embrace 25 American soccer and support watching our games on
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1 television, because it's very important to 2 empower all those broadcasters who are taking 3 risks on soccer. 4 We are in a digital community because 5 our fans are not getting everything that they 6 need on SportsCenter. We need to provide that 7 forum, and the digital generation is really 8 embracing soccer in ways that are very valuable 9 for all of us. 10 For those of you who don't know, just 11 yesterday we announced a new Google initiative 12 called Kick TV, so Soccer United Marketing, our 13 marketing company, is creating a global channel 14 on Google called Kick TV. It's not an MLS 15 channel. It's a place for us to aggregate all 16 the great fun and exciting things that are 17 happening in soccer around the world. Download 18 an app, our apps, or the information that you are 19 going to get from the other leagues. Engage in 20 social media. All those things are important 21 parts of really being an active supporter. 22 A couple of stats you have never 23 heard about: Our owners have put \$1.5 billion 24 into this sport, into a wide variety of things. 25 Most of that has been paying players and	1 player-related spending. Almost a billion 2 dollars since 1996. Annually, it's about \$125 3 million a year. So for those of you who think 4 that MLS is a small league and not really 5 investing in players, that's a number that has 6 grown dramatically over the last number of years; 7 and by the way, I think that number is going to 8 continue to grow over the next couple of years. 9 Every league and every business needs 10 a vision. So while we are feeling pretty good 11 about where we are, our vision is bold. When we 12 got together as a group, as an organization and 13 tried to get the World Cup for the U.S. in 2022, 14 we said, Hey, if we get that, we should have a 15 big, bold vision and try to be one of the top 16 leagues in the world. Well, we didn't get the 17 World Cup, but we didn't walk away from that 18 vision. Our vision is to be one of the top 19 soccer leagues in the world. It's not to be the 20 fourth-best league or the fifth-best league. 21 It's not to be like a Championship team in 22 England. It's to be among the best. 23 And as Americans who are running 24 businesses, we think it would be weak to go out 25 there and think that America can't have a soccer

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1 league that could be thought of the way the rest 2 of the world thinks of the Premier League or 3 thinks of Serie A, or thinks of La Liga. It's 4 going to take some time, but we have got to do 5 everything that we can do to grow our quality of 6 play, to continue to build the passion of our 7 fans, to make our clubs very relevant in the 8 local community, and then very importantly, have 9 a league that has value. So we don't want to be 10 like La Liga, we don't want to be like the 11 Premier League where every other day, there's a 12 team that's going bankrupt. We want to do it in 13 a way that we can assure that we're going to be 14 around forever. 15 These are our goals. We want to be a 16 league of choice for players. I will say this in 17 front of Jürgen. We want him to say that he 18 wants the bulk of his players to come from Major 19 League Soccer at some point. And we've got to do 20 a lot of work over those three or four points on 21 that list to be able to achieve that. We have 22 got to be a world leader as it relates to youth 23 development and having players that want to play 24 in our league. This would be their league of 25 choice. That's not going to happen today, but	1 there's no reason why in time that that can't 2 happen in the future. 3 We need to work hard on creating the 4 right environments for our players. And again, 5 we're only 16 years old, and their leagues are 6 100 years old. So we've got to continue and 7 invest time and energy and work closely with 8 Jürgen and the Federation on getting the right 9 kind of environments, training environments, 10 competitive environments, all the kinds of things 11 that people will say, Go play in Major League 12 Soccer; that's a great place for you to develop 13 your career. 14 Last is though -- the next one is the 15 world leader in the form and the structure of our 16 competition. We want to have -- every time, if 17 you live in Kansas City, a small market or 18 Columbus, we want you to believe that your team 19 could win a championship. We know that's not 20 what you might think if you are in England or you 21 are in Spain. We want all of our fans and all of 22 our players and all of our clubs to believe that 23 they could win and have the type of environment 24 and the type of competition where that could 25 happen. And obviously that have the right kinds
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1 of staffs and all sorts of other things like 2 that. 3 So these are the things that we're 4 going to look to in the future. This is where 5 our money will go. This is where our energy will 6 go. This is where all of our attention will be 7 focused: getting the right focus on our players, 8 on the first team, on our reserve teams, on our 9 academies; getting the right training grounds; 10 getting the right marketing and business and 11 commercial energy behind that; exposing the game 12 in media; getting the right broadcasters; getting 13 the right schedule; getting the right publicity, 14 et cetera, et cetera. 15 Soccer United Marketing is the engine 16 that feeds a lot of this machine. This is the 17 marketing company that our owners own and 18 represents a wide variety of soccer properties in 19 our country. Soccer in this country is 20 exploding. ESPN just did a survey that said the 21 second-most popular sport after the NFL amongst 22 12- to 25-years-old is professional soccer. 23 That's a stat that even surprised us. 24 So the international soccer community 25 is coming in here and trying, as they have every	1 right to do, to take advantage of that. Our 2 company is trying to find ways that we can 3 capitalize on that, and that's what this company 4 is all about. 5 So a couple of things that I would 6 like to leave you with: There are 2000 people 7 that work in Major League Soccer that are 8 employed by our league. 500 or so of those are 9 players. So as we, as in a business in our 10 country, are thinking about ways to drive the 11 economy, employees are a big part of that. So 12 it's not just about having great games on 13 television. It's having a league that can employ 14 the next great coach, that can employ the next 15 great player, that can employ the next great 16 commissioner, and we're very focused in trying to 17 create those opportunities. 18 So all we ask of you is to be a fan. 19 Support professional soccer. Attend a game, 20 whether it's an MLS game, a USL Pro game, it's an 21 NASL game; be a part of helping this game grow at 22 the professional level. Watch it on television. 23 Engage in social media. 24 So thanks a lot for your support. I 25 appreciate everything you do to help the game.

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1 (Applause.) 2 PRESIDENT GULATI: I should add -- 3 and it's highlighted by a dinner that a few of us 4 went to after the dinner last night -- and Jeff 5 Agoos from the Athletes Council; Don; Jürgen was 6 there; Carlos Cordeiro, our treasurer -- and we 7 got into a long discussion about professional 8 soccer in America and the team and so on. 9 The reason I mentioned that, it 10 highlights the extraordinarily good relationship 11 we have -- from my view, probably the best in the 12 world -- between the Federation and its 13 professional leagues. It's really extraordinary. 14 The issues about player call-ups and all those 15 things are there, but we work through them. Dan 16 talks to Don every day. I probably talk to Don 17 every day. Jürgen is talking to people at MLS 18 and so on. So it's really a very, very big 19 positive in our working relationships. 20 Okay. New business. We've got three 21 items under new business. The proposed budget. 22 So the proposed budget is on the floor. I have 23 got the treasurer, budget committee chair, and 24 the CFO of U.S. Soccer ready, willing, and able 25 to answer questions on it or to have someone move	1 it for adoption, and we can go from there. 2 MR. RUBENSTEIN: Move for adoption. 3 PRESIDENT GULATI: Moved for adoption 4 by Mr. Rubenstein. Any questions or concerns 5 about the budget? Go to a microphone if you do. 6 Any questions at all about the budget? 7 MR. RUBENSTEIN: Call the question. 8 PRESIDENT GULATI: Going. Going. 9 Gone. We will call the question. Let's see if 10 we can do this without the keypad. All those in 11 favor of adopting the budget as presented, say 12 aye? All opposed? 13 (Motion passed.) 14 PRESIDENT GULATI: Okay. The budget 15 is passed. 16 Membership applications. We have 17 three membership applications. Let's take those 18 individually. The North American Soccer League, 19 which played last year. You have got the 20 information. 21 Do we have a motion to have the North 22 American Soccer League as full members? 23 MR. EDWARDS: I would move 24 acceptance. 25 PRESIDENT GULATI: Mr. Edwards moves
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1 acceptance of their application. As you know, 2 this has been approved by the Board and by a 3 committee that Mr. Edwards chairs going in. 4 Any comments? We will do this by 5 voice vote as well. 6 All in favor? Any opposed? 7 (Motion passed.) 8 PRESIDENT GULATI: Mr. Downs, are you 9 here? Would you like to say a quick word at a 10 microphone, if you want, 30 seconds. 11 Not fit enough to get to a 12 microphone. Okay. David, come up this way. 13 Work your way through. There's a defender on the 14 way. 15 MR. DOWNS: Thank you-all very much 16 for your support. 17 PRESIDENT GULATI: Make that mic 18 live. Okay. 19 MR. DOWNS: Thank you-all very, very 20 much for your support. We're very pleased with 21 this vote today. Obviously, it was a good first 22 year for us, and we're really looking forward to 23 continuing our role as the second division of 24 U.S. Soccer. 25 PRESIDENT GULATI: Thank you and	1 welcome on behalf of U.S. Soccer. 2 (Applause.) 3 PRESIDENT GULATI: Membership 4 application of North Dakota Soccer Association. 5 Do we have a motion to accept? 6 UNIDENTIFIED SPEAKER: So move. 7 PRESIDENT GULATI: Mr. Podewils. 8 Any comments, questions? 9 Thank you. All in favor of accepting 10 the application of North Dakota Soccer 11 Association, say aye? Any opposed? 12 Thank you. 13 (Motion passed.) 14 PRESIDENT GULATI: Is there someone here 15 from the North Dakota Soccer Association? Do you 16 want to come to a mic? Please. 17 Is it still live? Hang on. They're going 18 to make that one live. 19 MR. SCHNEWEIS: My name is Terry 20 Schneweis. I'm the executive director of North 21 Dakota Soccer. Our president, Tom Marcis, 22 unfortunately couldn't be here this weekend. His 23 oldest daughter is getting married this 24 afternoon. So hopefully, you'll excuse him. 25 I want to thank Greg Fike for his

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1 help at the U.S. Federation for getting this 2 application in. I also need to thank Bruno from 3 Region 2 at the Adult Association, and then also 4 Stephanie and Nick at the Adult Association were 5 a big help as well. And we look forward with 6 working for the adults now that we're an adult 7 association. And thanks for your support today. 8 PRESIDENT GULATI: Thank you and 9 welcome. 10 Last is the application of North 11 American Adult Soccer Association as another 12 affiliate. Do we have a motion on that 13 application? Kathy Zolad, thank you. 14 Second? We don't need a second. 15 Any comments. Questions? 16 All in favor of accepting North 17 American Adult Soccer Association, say aye. Any 18 opposed? 19 (Motion passed.) 20 PRESIDENT GULATI: Welcome. Is there 21 someone here from the North American Adult Soccer 22 Association? 23 MR. HEVIA: My name is Carlos Hevia. 24 On behalf of North American Adult 25 Soccer Association, I want to thank you all, and	1 we look forward to participating in the growth of 2 this great game. Thank you. 3 PRESIDENT GULATI: Thank you and 4 welcome. 5 We are on to Life Member nominations, 6 and I understand from the General Secretary, we 7 have five nominations that have been reviewed by 8 the committee and meet the criteria. Those five 9 are: Dr. Bob Contiguglia, Madam Marge Madriago, 10 Bob Black, Marypat Bell, and Peter Collins. 11 I'm going to take the power of the 12 chair and see if we can have all five of those 13 voted on at the same time, rather than go through 14 them individually. 15 MR. RUBENSTEIN: Move them all in one 16 package. 17 PRESIDENT GULATI: I'm sorry? I 18 think I just said that. That's what we're going 19 to do. Any objection to doing all five? Okay. 20 All in favor of those five being 21 inducted into the U.S. Soccer Federation Life 22 Membership category, say aye? Any opposed? 23 (Motion passed.) 24 PRESIDENT GULATI: Are any of them 25 here? Which are here? Who is here? Marge is
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1 here. Welcome, Marge. Peter is here. Great to 2 see you. We will get to honor them again at the 3 end of the meeting when we ask them to come up 4 and get pinned. So congratulations, and we will 5 see you right after the meeting, folks, up front. 6 We are then on to bylaw -- proposed 7 amendments to the bylaws since the Wisconsin 8 issue has been moved down. 9 And we have the first of those is 10 Bylaw 802. Mr. Flamhaft, would you like to 11 explain or withdraw or whatever we are doing with 12 this? Hint. 13 MR. FLAMHAFT: I'm only addressing 14 Item 4. I withdrew Item 3. May I? 15 PRESIDENT GULATI: Sure. 16 MR. FLAMHAFT: After reading the 17 Rules Committee's recommendation, it appears that 18 its main opposition for the proposal is that its 19 recommendations, if any is to be made, would be 20 eliminated. That is simply not so. The committee 21 will not be prohibited from making 22 recommendations. It can still do so. 23 My amendment only requests an 24 advanced distribution of proposed bylaw 25 amendments of 60 days, not the committee's	1 recommendation. So the committee can make a 2 recommendation in time for the suggested 60-day 3 distribution; or if its work is not completed by 4 then, it can distribute as it is currently done 5 and include it in the AGM book sent out 30 days 6 prior to the AGM, therefore not requiring any 7 additional mailing. 8 Their position is questionable, 9 because in many instances, they don't make 10 recommendations either because they don't believe 11 it's necessary or it's not required. 12 My proposal does not interfere with 13 any requirements under Bylaw 303 with regard to 14 the agenda or other items to be mailed out 30 15 days in advance. Contrary to the Rules 16 Committee's statement, the proposed amendment 17 does not shorten the period during which the 18 committee can consider proposed amendments and 19 make its recommendations. It can take the full 20 90 days, as it currently has. 21 The Rules Committee also raises a 22 question of an additional administrative burden. 23 In this day and age, with modern technology, that 24 burden is very minimal, if hardly existing at 25 all. E-mail distribution would be acceptable.

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1 Rule change proposals are required to 2 be submitted 120 days before the AGM. The Rules 3 Committee receives the proposals at that time. 4 My proposal simply provides for advancing to 60 5 days, rather than 30 days, the distribution of 6 the rule change proposal allowing delegates more 7 of an opportunity to evaluate and discuss with 8 others the proposed changes. 9 Interestingly, the committee's own 10 language agrees with my proposal to increase the 11 amount of time for members to consider the merits 12 of the proposal and that it is beneficial. That 13 is precisely the reason I offer the rule change 14 proposal. 15 PRESIDENT GULATI: Okay. Any other 16 comments? 17 MR. DES BORDES: Which one are we 18 voting on? 19 PRESIDENT GULATI: We're going to get 20 to a microphone. The first one, the one he just 21 read all about, the timing on the rule changes. 22 MR. DES BORDES: But he said he 23 withdrew one and we're voting on one. 24 PRESIDENT GULATI: Steve, what's the 25 numbers on the one you are on?	1 UNIDENTIFIED SPEAKER: He said it 2 backwards. 3 MR. FLAMHAFT: It's 802 is the one 4 I'm proposing. 5 PRESIDENT GULATI: 802 (3) is the one 6 that is being left in. You need to go to a 7 microphone, folks, if anyone is going to speak. 8 Yeah, comment, sir? 9 MR. KAHLER: Yeah, Harold Kahler, 10 Iowa Soccer Association. 11 I would just like to speak in support 12 of this proposal. As far as the associations are 13 concerned, sometimes it's convenient, sometimes 14 it's inconvenient, as far as the organization is 15 concerned, but I think we really need to focus on 16 what is convenient for the membership. And if 17 the membership feels that they could invest more 18 time into a better work product, which makes the 19 Federation better, I believe. Then I would 20 certainly support the extension of the time that 21 we have to take a look at those proposals. 22 Thank you. 23 PRESIDENT GULATI: Anyone else? Are 24 we keyed up on keypads to do this? So let's go 25 electronic here.
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1 This needs two-thirds. Yes, it needs 2 a two-thirds, so we will go electronic. Let me 3 know when you are ready. Or Bob will actually 4 tell you when they're ready. 5 MR. KEPNER: Please vote now. "1" 6 for yes; "2" for no. 7 Voting will close, 5, 4, 3, 2, 1, 8 freeze. Display the results. 9 PRESIDENT GULATI: 58 percent yes, 42 10 percent no. This needed a two-thirds majority to 11 pass; is that right? 12 MR. KEPNER: Correct. 13 PRESIDENT GULATI: So the motion 14 fails. 15 We are on to affirmation of 16 Federation policies adopted since 2011. There 17 are four of them -- five of them? Okay, there's 18 an additional. Right. 19 All right. We will take those one by 20 one. The first one has been proposed by me, and 21 it is on player registration fees -- on 22 professional player registration fees, I think, 23 to bring into compliance -- into consistency. 24 Yeah. Okay. Any questions, comments about that? 25 It's confirmation. Any objections?	1 That one is done unanimously. 2 The second is about the U.S. Soccer 3 Referee Committee -- no, I'm sorry. We're 4 skipping one. It's not on the list. 5 This is the Policy 411-1, 411-1. 6 This changes our rules that essentially would put 7 Dan in violation under our current rules of this 8 rule every day that he signs a contract for more 9 than \$10,000, which he has to frequently, so this 10 just updates our rules for the modern era. 11 Any objections to this confirmation? 12 The Board has approved these unanimously. Any 13 objections? That's confirmed unanimously. 14 Third is regarding the referees. I 15 think the matter is clear, but if there's any 16 questions, we can take them. Any objections to 17 confirming this? 18 Thank you. 19 Fourth is the international 20 clearances, purely to put us in consistent 21 language with FIFA, as I understand it. Any 22 objections on this one? 23 Tony. 24 MR. FALCONE: Anthony Falcone, 25 Maryland Adult.

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1 Just point of clarification. This 2 policy, in the FIFA regulations, refers to 3 "players," which means they're registered 4 players, players who are transferring from one 5 national association to another. We are just 6 looking at individuals who just move from one 7 country to another, not necessarily looking at 8 them as players. I have had players in my 9 leagues who have played for 10, 15 years, were 10 born in another country, became U.S. citizens. 11 And we were having this debate because it 12 bordered another country; they have to get 13 international clearance. 14 We need to make some sense of what we 15 are considering "players," and not just 16 individuals who happen to move to this country. 17 And I just ask that the Board reviews that and 18 sees how the staff handles these matters. Thank 19 you. 20 PRESIDENT GULATI: Okay. Thank you, 21 Tony. 22 Any other questions, comments? Any 23 objection? Confirmation? Hearing none, that's 24 confirmed, unanimously. Thank you. 25 And we have one new one, Greg, the	1 one from yesterday? 2 And then you have one that was handed 3 out, which is Policy 214-1 from Mr. Groff that 4 was passed yesterday, and therefore was not in 5 the book regarding amendment to Policy 214 to 6 membership fees. This was adopted by the Board 7 yesterday. 8 Any comments on this one? 9 MR. BUSCH: Mr. President, Tim Busch, 10 Washington State Adult Soccer Association. 11 In looking at Section 10, the 12 proposed change, my understanding -- and I would 13 appreciate any information from the NBOD that 14 would be helpful -- the state associations, my 15 understanding is each state association, youth 16 and adult, are charter members of the Federation; 17 is that correct? Generally? Okay. 18 So what we're talking about in 19 Section 10 is if a state association chooses to 20 leave one or the other youth or adult parent 21 bodies and chooses to affiliate directly with the 22 Federation, there's a \$10,000 one-time fee or a 23 \$10,000 annual fee. 24 PRESIDENT GULATI: Annual. 25 MR. BUSCH: Let me understand this.
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1 The Federation needs \$10,000 to be able to accept 2 our player fees? I mean, I understand a 3 reasonable administrative fee. But \$10,000? 4 PRESIDENT GULATI: Mr. Groff. 5 MR. GROFF: Yes, I would like to 6 speak. Just an explanation. First, I apologize 7 that we only looked at this yesterday, and you 8 didn't have it in advance. 9 UNIDENTIFIED SPEAKERS: We can't 10 hear. 11 PRESIDENT GULATI: Richard, come to 12 this one. 13 MR. GROFF: Apologies that we only 14 reviewed this yesterday and that you did not have 15 this in advance. 16 When the bylaws of the Federation 17 went through a significant change 14 years ago, 18 state associations were given a unique option. 19 They could be a member of a national association, 20 which in this case, would be like U.S. Adult 21 Soccer or U.S. Youth Soccer, or they could join 22 the Federation directly. In the first case, they 23 would register their players through the national 24 association. In the second case, they would 25 register their players directly to the U.S.	1 Soccer national office. 2 Now, currently under our bylaws, any 3 other affiliate, any affiliate of U.S. Soccer, 4 U.S. Adult Soccer or U.S. Youth Soccer, pays this 5 annual affiliation fee of \$10,000. 6 Tim, what we're saying is that we 7 didn't think about this 14 years ago. Now, John 8 and I are not sure why you would want to leave, 9 but you certainly have that option to leave. 10 MR. BUSCH: And you are aware that we 11 actually had explored that option. 12 MR. GROFF: Yes. 13 MR. BUSCH: And you're aware of that? 14 MR. GROFF: Yes. And so that the 15 issue is that if a state association chooses to 16 do that, leave a national association and go on 17 their own, then they should pay exactly the same 18 fee as any other affiliate, like AYSO, U.S. Club 19 Soccer, U.S. Youth Soccer, or U.S. Adult Soccer; 20 that is, the traditional fee of \$10,000 annually. 21 MR. BUSCH: I would only observe, 22 Mr. Groff, that if this is an attempt to maintain 23 state associations in either the youth bodies or 24 the adult bodies, it's very cynical, and I would 25 urge the body to reject this particular proposal.

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1 PRESIDENT GULATI: Okay. Any other 2 comments? Why don't we -- let's do this by voice 3 call first, and if we need to do anything else, 4 we will do that. 5 So this is a motion to confirm the 6 Board's decision. So a "yes" would be confirming 7 the Board's decision, and "no" would be not 8 confirming. Without using the keypads for now, 9 all in favor of confirming the Board's decision 10 say aye? Opposed? No. 11 So let's go to the keypads, since 12 we've got weighted votes in the room. 13 MR. KEPNER: Okay. You can begin 14 voting. 5, 4, 3, 2, 1, stop. 15 PRESIDENT GULATI: So that passes. 16 Okay. We are then on to the next 17 item on the agenda which is -- we are on to 18 Foundation board member nominations and 19 elections. 20 As I understand it, we have four 21 incumbents, all of whom are being recommended by 22 their individual councils, and those are David 23 Messersmith, Gianfranco Borroni, Juergen Sommer, 24 and Kevin Payne. If that's not correct, please 25 someone let us know. And obviously, the floor is	1 open for any other nominations. Any other 2 nominations or any of those four -- 3 MR. ROSE: Move to close the 4 nominations. 5 PRESIDENT GULATI: Motion to close 6 the nominations. Done. 7 And if there's no objection, all four 8 of the incumbents are returned unanimously. 9 Welcome back to the Foundation. 10 (Applause.) 11 PRESIDENT GULATI: Okay. We are then 12 on to independent director nominations. We have 13 one term that is expired, and that is 14 Dr. Shalala, and Donna has graciously agreed to 15 stand again. And unless there are any other 16 nominations from the floor, we will close 17 nominations and unanimously elect and thank Dr. 18 Shalala for her continued service. 19 Thank you, Donna. 20 (Applause.) 21 PRESIDENT GULATI: While we do that, 22 just to mention that the decision we made six 23 years ago to add independent directors to our 24 Board was one of the smartest things we've ever 25 done. Their service to the organization has been
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1 extraordinary. All three cases, I think we got 2 very lucky with the people we got and what they 3 bring to the table, and any of you that attended 4 Board meetings, watching them in action and the 5 responsiveness and the interactions, it's really 6 terrific. So thank you-all for your service. 7 We are then to vice-president 8 election. 9 The office of vice-president is -- 10 term ends this year. And we have opening -- I 11 will open nominations for the office of 12 vice-president. 13 Yes, ma'am. 14 MS. LANGENWALTER: This is Erin 15 Langenwalter, president, New Mexico State Soccer 16 Association, which is the adults. 17 I would like to nominate Mike Edwards 18 to continue to hold the position of 19 vice-president. When I asked Mike if he had 20 anything he wanted me to highlight, he said, if 21 you would just tell them about the guy you know. 22 And -- which I kind of thought to myself, I think 23 the guy I know is the guy that all of us know. 24 He's very genuine. He's approachable. He's been 25 available to the adults and now to anybody from	1 U.S. Soccer. 2 I suspect we all have some stories 3 that I don't know, but that guy is also 4 passionate for the game. I think the only thing 5 that he is more passionate about is his daughter 6 Sarah. He works tirelessly for the game, for 7 U.S. Soccer, and all the way down to our local 8 level. He currently has a trip scheduled -- a 9 road trip scheduled to one of our outlying cities 10 to go and talk to a new league and help bring new 11 members into the association and get them 12 affiliated and part of this wonderful game. 13 He works with our referees. He helps 14 run tournaments at the local level. He has 15 served as a mentor and a resource and a friend 16 for me for many years. I know he has for many of 17 you. 18 I wanted to say one last thing about 19 the fact that those of you who know me from the 20 Adult Council know that I'm a huge advocate for 21 promoting and fostering new leadership in this 22 organization. But in this case, I really think 23 that Mike's work is not done. He has more ideas, 24 more work, more to give to this position. And I 25 would ask that you continue to support him in

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1 this position and give him your vote. Thank you. 2 PRESIDENT GULATI: Thank you. Do we 3 have any other nominations? 4 MR. GUTHRIE: Dave Guthrie of 5 Indiana. 6 It's my privilege to nominate Juergen 7 Sommer. For those of you that don't know 8 Juergen, Juergen in high school attended Culver 9 Military Academy. Having known that academy, 10 they turn out excellence, and he definitely 11 demonstrates that level of excellence. He walked 12 on at Indiana University. He wanted to go to the 13 best, and he wanted to play for Jerry Yeagley. 14 He earned a starting role, and not earned only a 15 starting role, but he also became the captain and 16 the MVP of a national championship team. 17 What's important to me about his 18 journey with Indiana University is that his 19 character was helped, shaped, by the winningest 20 men's soccer coach in the United States, Jerry 21 Yeagley, whom I know very well. 22 He left there, and he penetrated the 23 veil in England when we went into the first 24 division of the Premier League. Several athletes 25 have gone behind and also now play. But he	1 showed his courage in being able to attempt that 2 effort and to be successful there for eight 3 years. 4 Came back to the MLS, where he spent 5 another six years. And during that time frame, 6 he represented this country, generating some of 7 the same enthusiasm that you saw on the screen 8 earlier, and he represented the United States 9 twice in the World Cup. 10 This gentleman, as he came back now 11 to Indiana, I have seen him volunteering with 12 clubs to help them with their recreational 13 programs. Most recently, one of the largest 14 recreational programs we have in Indiana, he's 15 out showing them how to make the game fun for 16 Under-6s, how to shape those young kids to where 17 they become fans, where they become supporters of 18 this game. He had also coached at the more 19 senior youth level where he took a group of kids 20 to several state titles. And now he's coaching 21 U-10s, where he's seeing the game through his 22 kids and being able to support his own family. 23 All of those things show a rich 24 journey for a man, seeing the game from all those 25 perspectives.
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1 But one of the things that's 2 important to me when I look at someone is what is 3 their character. And the way you see a man's 4 character is you look at his wife, and you say 5 what kind of a husband is he? And you look at 6 his kids and how he interacts with his kids; what 7 kind of a dad is he? 8 And again, I see the icon of 9 excellence when I look at Juergen Sommer. That 10 type of character, that rich life journey, is 11 something that he's willing to now invest into 12 this organization. It's not often that we're 13 going to find somebody that doesn't want to serve 14 as vice-president because of an ego, but has been 15 asked to serve because of those that know him. 16 And so he was asked to serve. And I have seen 17 him as he serves in the rec programs and in other 18 programs: He has a service heart. 19 So we have a man that is willing to 20 give all that life journey, all that experience 21 to this organization, and I would ask you to join 22 me and invest in Juergen Sommer so that we can 23 get the benefit of that type of expertise, that 24 type of international experience. 25 Thank you.	1 PRESIDENT GULATI: Thank you. Any 2 other nominations to the office of 3 vice-president? Seeing none, we will close the 4 floor for nominations and allow the candidates up 5 to a couple of minutes, if they choose, to make a 6 statement to the council. I know you have been 7 to all of the council meetings and spoken at the 8 Youth Council and the regional meetings, but 9 Juergen, Mike, either of you would like to make a 10 statement for a couple of minutes, either the 11 nearest mic or from here, we're happy to have you 12 do that. Where is Juergen at or Mike? Mike is 13 here. That was easy. 14 Juergen, if you want to come here or 15 there, you have got your choice. 16 MR. SOMMER: I will be here. I'm 17 fine. 18 PRESIDENT GULATI: Okay. 19 MR. SOMMER: Thank you. I appreciate 20 the opportunity from U.S. Soccer to be considered 21 in the leadership ranks, so thank you very much. 22 I appreciate the opportunity. 23 I don't know if Jürgen Klinsmann is 24 still here, but I want to say, gosh, we really 25 treasure having an icon like that in our game,

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1 and we should all be very fortunate to have 2 leadership like that and help guide us kind of to 3 the next generation. So, Willkommen, Jürgen, 4 vielen Dank, vielen Glück mit unserem nationalen 5 Mannschaft, und vielen Spaß dieses Jahr. 6 So I come from a German background 7 and grew up here in southwest Florida and played 8 a lot of my youth soccer here in the Miami-Dade 9 area, and I'm real excited about that 10 opportunity, but it goes to the leadership of the 11 folks up there that help really generate that 12 opportunity for us. So we're in a real unique 13 point in our game of soccer right now. I'm 14 excited to be, and continue to be, part of it. 15 I just want to let you-all know that 16 I have a great respect for the game and 17 everything that you do. I was fortunate to kind 18 of be an athlete and see a game from that 19 perspective for a number of years, and now, as a 20 father and a coach and kind of a student of the 21 game, learning how to raise my kids and teach the 22 game and continue to be involved in a meaningful 23 way. 24 So I just want you-all to know that I 25 will work hard to earn your trust, to lead with	1 my heart, kind of do what's best, in the best 2 interest of the game, and for the body -- or the 3 family of this U.S. Soccer as a whole, because I 4 feel we have such enterprise, such innovation and 5 energy in this room, if we can collaborate and 6 bring that together and kind of connect the dots, 7 I don't see there's any obstacle, we can't 8 overcome. 9 So thank you. 10 PRESIDENT GULATI: Thank you, 11 Juergen. 12 Mike. 13 MR. EDWARDS: We've come a long way 14 since I first began coming to annual meetings and 15 wondering what in the world is this about? 16 Discovered how much business was done in the 17 hotel lobby. Come a long way. When I first 18 started coming here, we couldn't afford a set of 19 uniforms. We're strong financially. We're 20 respected worldwide. But there's still an awful 21 lot of work left to do. 22 There's a lot of people playing 23 soccer in this country. There's a lot of soccer 24 fans in this country, as Don's presentation 25 showed you. There's not enough of them that are
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1 with us in U.S. Soccer. And I think -- I think 2 our focus for the next ten years needs to be on 3 getting those people involved with us, not just 4 watching the game, but coming out and playing the 5 game. And that's my commitment is to continue my 6 quest to visit every airport in the United 7 States, no matter how small the plane, and get 8 those people on board with us. 9 I think you've got a choice between 10 two pretty good candidates, both of whom want to 11 work themselves silly for you. So that's a good 12 sign to me. It really is. And I would 13 appreciate your support to continue doing that 14 work, and we're ready to go. Thanks. 15 PRESIDENT GULATI: Okay. I don't 16 think there's anything left but the ballot box. 17 So get your keypads. Mr. Kepner, the election is 18 in your hands. 19 MR. KEPNER: Begin. You may vote 20 now. 5, 4, 3, 2, 1, stop. 21 When you see the screen, "yes" is 22 Number 1. "No" is Number 2. It just didn't show 23 that. 24 PRESIDENT GULATI: Mr. Edwards is 25 reelected as vice president.	1 (Applause.) 2 PRESIDENT GULATI: Congratulations, 3 Mike. 4 Comment to Juergen: Almost everyone 5 in the room has had to run for office somewhere 6 along the way, and doing so in a big body like 7 this is never easy. You are to be commended for 8 running, for standing, for having the courage to 9 do it and for wanting to get involved. And we'll 10 get you more involved. You have got my word on 11 that. So thank your for your effort. 12 (Applause.) 13 PRESIDENT GULATI: We are at the Good 14 of the Game, and before I turn it over to those 15 of you -- oh, I'm sorry. We've got Wisconsin 16 and -- sorry. The stuff moved down. 17 Wisconsin, yes. Who is speaking from 18 Wisconsin? Thank you. 19 Mr. Williams. 20 MR. WILLIAMS: Yes, sir, 21 Mr. President. 22 My name is Richard Williams, and I'm 23 the president of the Wisconsin Adult Soccer 24 Association, a division of the Wisconsin Soccer 25 Association, Incorporated. I am here to ask that

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1 the appeal that was filed by our state 2 association be withdrawn. Our association, 3 following the decision of the committee, formed 4 an appeal and planning committee to address our 5 association's needs for improvement as we move 6 forward. And we look forward in the future to 7 working with the United States Soccer Federation. 8 We've asked two members of our 9 planning committee to come forward and present 10 their views of the future for us, and they are 11 Jim Keller, the chairman of our committee, and 12 Tony Pierce, a representative of our Wisconsin 13 soccer community. So if they will come forward, 14 they can take you into our future. 15 MR. KELLER: Thank you, Richard. 16 About two weeks ago, I was a player 17 in Wisconsin Adult Soccer, in Over-30 -- probably 18 should have been playing Over-50 -- but I was a 19 player, and I was the coach of the Brewers major 20 team, still am, and that was pretty much my 21 involvement. I didn't really understand a lot of 22 the governance and that type of thing. But my 23 club president asked me to get involved in a 24 meeting last Tuesday night with some of the 25 issues that our organization faced. I've got ten	1 years of national association experience in my 2 professional life, and he knew that I might be 3 able to help implement some positive change to 4 some of the issues that the association faced. 5 So I stepped up and have spent the 6 last ten days or so with Richard and Bill, and 7 we've really been working diligently with our 8 members and the teams and trying to figure out 9 what needs to happen in a very short period of 10 time. 11 We wrote an appeal, which we believed 12 was the right way to go. And after realizing 13 that there was so much work to do, that the 14 association right now, to appeal that, is not in 15 the state of -- positive state of affairs to do 16 the appeal. So that's why Richard has just 17 withdrawn the appeal. 18 Moving forward, our reorganization 19 committee has already made some progress with 20 respect to where we need to go in the future. To 21 address the appeal, we have made that happen. We 22 started the plan to try to create a new vision 23 for Wisconsin Soccer. 24 As part of that plan, we have already 25 had our initial talk with Wisconsin Youth Soccer
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1 and just to work on building a relationship to 2 unify Wisconsin Soccer programs. The work has 3 begun. We've discussed some resignations within 4 our organization with some officers. We have 5 reviewed all the correspondence. This committee 6 is new to the information and the things that 7 have happened in the last couple of years, so we 8 have looked at all the correspondence and all the 9 back-and-forth between all the different groups, 10 and we really believe that we can create a 11 positive vision moving forward in Wisconsin 12 Soccer by taking all the different groups, the 13 referees, the coaches -- I'm also a member of the 14 coaches association -- working with the referees 15 and the youth association and bringing everybody 16 together to work together in Wisconsin in a very 17 positive way. 18 We have already talked with the 19 referees. Haven't talked with the coaches 20 association yet. But we've already started the 21 dialog and started the movement, but it's only 22 been a 10-, 12-day process here, so we got as far 23 as we could. 24 And with that, we would like to say 25 when we're ready and we believe that we are in a	1 position to be worthy of the membership, which is 2 hopefully going to be here, the plan will be done 3 in about 45 days or so, we would like to reapply 4 as our approach to move forward. 5 Also, we did set the date for an AGM 6 of April 21st in Wisconsin, and we did invite 7 Wisconsin Youth Soccer to that meeting. 8 So if there's any questions. Tony, 9 did you have any comments? 10 PRESIDENT GULATI: Okay. Thank you. 11 MR. WILLIAMS: Thank you. 12 PRESIDENT GULATI: We have one 13 question? Mr. DesBordes. 14 MR. DES BORDES: Is this on? 15 To the gentleman from Wisconsin. Do 16 you understand by withdrawing this you have just 17 lost your membership in this organization? 18 PRESIDENT GULATI: They do. 19 MR. KELLER: Yes, we've actually 20 talked about that, and we understand that. 21 MR. DES BORDES: So, and what 22 happened to the players that they were -- 23 PRESIDENT GULATI: That's all in 24 place. 25 MR. DES BORDES: Okay.

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1 PRESIDENT GULATI: We got that 2 covered. They're still registered players, Hank, 3 and we've got 60 days now to look at some new 4 groups, including them. 5 MR. DES BORDES: But who is 6 representing the players? 7 MR. GROFF: U.S. Adult Soccer will 8 continue to insure, manage, and register the 9 players. 10 PRESIDENT GULATI: Richard's answer 11 for those that couldn't hear, U.S. Soccer will 12 continue to register, manage, and take care of 13 the players. U.S. Adult Soccer. Yes, thank you. 14 Okay. Thank you. 15 Okay. We are then to the one item 16 about the Centennial and movement of the AGM. 17 Sal? 18 MR. RAPAGLIA: Sal Rapaglia, Eastern 19 New York. 20 You know, Richard Williams has been a 21 gentleman, has been for years in this place. 22 Now, he's got a problem that he's, really can 23 exist as a state association. And I believe that 24 we should be one, two, three chances again to do 25 it. He's got the backup of those people over	1 here. And that the Federation is still to vacate 2 the state association, that's a bad, bad, bad, 3 bad precedent. And there's another one, then, I 4 don't believe that the Youth should be called the 5 "amateur," like happened in California. There is 6 something wrong. The youth take care of the 7 youth, and the amateur take care of the amateur. 8 Thank you. 9 PRESIDENT GULATI: Okay. We don't 10 have a matter pending on the floor at this point. 11 I'm sorry? No, we're not at the Good of the Game 12 yet, Steve. 13 The matter that I mentioned at the 14 beginning that we were going to move back which 15 is dealing with the 2013 AGM, Dan's outlined the 16 plan for the Centennial. As I said at the four 17 adult regional meetings yesterday as well as the 18 Youth Council meeting and the athletes and pro 19 meetings, we need to suspend the rules to allow 20 for an annual meeting in the second quarter so 21 that we could be sometime after the first 22 quarter, which our rules require. 23 I'm going to have the parliamentary 24 go through the logistics of what we need to do. 25 It's pretty straightforward. There didn't seem
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1 to be any objection to it; but so I don't mess up 2 Robert's Rules, I will have to him walk you 3 through that. 4 I guess the first part is me, the 5 Chair, will entertain a motion to suspend the 6 rules, to allow a single vote on whether to 7 consider a motion not included in the notice of 8 the annual general meeting pursuant to Bylaw 303 9 and on the adoption of the motion itself. 10 Basically, since it's not on the 11 rules, we need to suspend the rules. Okay? 12 And that motion would be, it is the 13 sense of this meeting that holding the Annual 14 General Meeting of the U.S. Soccer of 2013 during 15 the months of April through June in order to 16 allow the simultaneous scheduling of the 17 hundredth anniversary annual general meeting with 18 a National Team game is appropriate and fitting 19 manner by which to commemorate this significant 20 anniversary of U.S. Soccer, and this body 21 therefore strongly endorses the holding of the 22 2013 annual general meeting during that time. 23 Will someone make that motion? 24 MR. RUBENSTEIN: So move. 25 PRESIDENT GULATI: Mr. Rubenstein,	1 thank you. 2 Is there a second? 3 MR. BORRONI: Second. 4 PRESIDENT GULATI: Mr. Borroni. 5 Having heard that motion, is there 6 unanimous consent to do that? Any objections? 7 MR. DES BORDES: Do what? 8 PRESIDENT GULATI: To adopt the 9 motion. 10 MR. MALAMUT: To suspend the rules 11 and adopt the motion. 12 PRESIDENT GULATI: Yeah, to suspend 13 the rules and adopt the motion. Any objection? 14 Thank you. 15 MR. MALAMUT: There being no 16 objection -- 17 PRESIDENT GULATI: There being no 18 objection. 19 MR. MALAMUT: -- the motion is 20 adopted. 21 PRESIDENT GULATI: I do. 22 (Laughter.) 23 PRESIDENT GULATI: I haven't objected 24 since, man. 25 MR. MALAMUT: There being no

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1 objection, the motion has been adopted. 2 PRESIDENT GULATI: There being no 3 objection, the motion as moved is accepted. 4 That's it. We're good. All right. The "kids" 5 come next. 6 Okay. We are now to the Good of the 7 Game, and let me make -- 8 MS. SHALALA: Can I ask for a 9 breakdown on the vice president vote? 10 PRESIDENT GULATI: What breakdown? 11 MS. SHALALA: The vote breakdown. 12 PRESIDENT GULATI: We had it, I mean 13 the numbers? 14 MS. SHALALA: By council. 15 PRESIDENT GULATI: We don't do it by 16 council. We've never done it by that. We give 17 totals, we've never done anything other than 18 that. 19 A couple of three things. The last 20 couple of days and obviously the last week in 21 many ways has been a very good one. The teams' 22 performance on the field. Some breakthroughs, I 23 think, in cooperation between groups. A 24 contested election, which we haven't had in many 25 years for any of the officer's seats. Those are	1 all good things. 2 We still have a long way to go. And 3 some of the discussions that have taken place 4 over the last couple of days about how U.S. 5 Soccer can work with the adults, and Richard has 6 made some proposals and John is in the process of 7 making some proposals, and we've talked to Burt 8 and always talk with the athletes and the pros, I 9 think are all positives. But we've got to get 10 things done and not just talk about those things, 11 which hopefully over this next several months and 12 years to come, we will be able to do. 13 We're in a pretty good place in many 14 ways. The sport is in a pretty good place in 15 many ways. We've got a commercial deal with 16 television and marketing partners that's coming 17 up that Don and his group are in charge of. MLS 18 is in a pretty good place. No one is asking, is 19 it going to make it? It's just a question of how 20 many teams and where they're going to be and how 21 much more growth. The NASL now in its second 22 solid year. The USL around for many years. 23 Obviously a disappointment in WPS needing to take 24 a year off, and hopefully, they will be able to 25 return. So lots of positive things.
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1 But we're not growing numbers-wise as 2 much as we would like in registration. You can't 3 do that forever, given American demographics. 4 But there's still lots of ways to get better. 5 I want to thank all of you for what 6 you do to try to help get us better in the sport 7 overall. I certainly want to thank the Board for 8 their continued support and leadership. Dan and 9 his staff do an extraordinary job in managing the 10 organization day to day in a fiscally responsible 11 and a transparent way that we should all be proud 12 of, and I certainly am proud of when I go to 13 meetings of organizations that maybe aren't 14 handled in quite the same way. And that's a 15 plus. 16 I also want to recognize, we have one 17 Board member changing today at the end of this 18 meeting and a very long-serving Board member and 19 very long-serving USYS Board member, and he 20 continues in this role, but leaves the Federation 21 Board today. And I want take this time to thank 22 Bob Palmeiro for his service to the organization, 23 to the Federation's Board and to the Federation 24 for many years. 25 Bob, thank you.	1 (Applause.) 2 PRESIDENT GULATI: And along with 3 that, to welcome Evelyn Gill, also many years of 4 service in Youth Soccer and other areas, 5 including Federation committees and so on. 6 She'll join the Board at the next meeting. 7 So thank you-all for your efforts. 8 Enjoy the next couple of days. 9 And with that, I will go to the Good 10 of the Game throughout the audience. 11 Mr. Flamhaft, you were headed to the mic before. 12 MR. FLAMHAFT: I have two items. The 13 first one would be to convey from the 14 organization our wishes to continue the 15 rehabilitation of Bob Black. 16 With regards to the item, the appeal 17 of Wisconsin state, we have received this item of 18 distribution. Today Wisconsin withdrew their 19 application. However, I would make the 20 suggestion to the Board of Directors that before 21 asking the National Council to consider an 22 important item such as this, we should have the 23 benefit of receiving the recommendation of the 24 Board of Directors. 25 PRESIDENT GULATI: Thank you.

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1 Rocco? 2 MR. AMOROSO: My name is Rocco 3 Amoroso, Eastern New York Soccer. 4 I would like to congratulate 5 Mr. Peter Collins on being a life member today. 6 In essence, Mr. Collins was my tutor, mentor, for 7 many years, and he was very much responsible for 8 me to be active in the realm of sportsmanship in 9 soccer. 10 At the age of 86, I'm probably the 11 oldest member of this august body. For the good 12 of our game and for the good of the game of life, 13 I would like to share with you today some keen 14 lessons that I have learned through my life's 15 experiences. The lesson to save for a rainy day, 16 to build a shelter of financial security, which 17 is a necessary endeavor. However, accumulating 18 material assets alone will not help you to 19 survive the rainstorms and floods of life. 20 A more important lesson, you build a 21 shelter against a rainy day by the life you lead, 22 by becoming a certain kind of person. A person 23 who has accumulated the majesty of values, the 24 beauty of virtues, strong character traits of 25 loyalty, giving an honest effort, no matter the	1 cost, unyielding integrity, perseverance, strong 2 work ethic, strong family relationships, enduring 3 friendships, and above all, faith in God. These 4 are the real possessions that make one's 5 character. You can always develop those 6 character traits at any time in your life, 7 whether you're 5, 25, yes, even at 86. 8 For it is in character, once 9 acquired, it will last forever and can be stored 10 in the cellar of your soul. For it is in 11 character that once becomes your most prized 12 possession, especially, especially, in the rainy 13 season of life. 14 Thanks for listening. May God bless 15 American Soccer. 16 (Applause.) 17 PRESIDENT GULATI: You're on. 18 MR. MARION: Thank you. Andy Marion, 19 North Carolina Adult Soccer. 20 Unfortunately, I had to be out of the 21 room when Bylaw 802 from Mr. Flamhaft was brought 22 to the floor on the advanced notice of the rules. 23 I realize the vote has already been taken. I do 24 have a suggestion, but I was delayed because 25 Coach Klinsmann, who was trying to get out of the
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1 lobby to get to the airport, was fortunate enough 2 to run into me, and I know he was very keen to 3 get my advice, so if you think Italy was a good 4 game, wait until the next one. 5 I do have a suggestion, though, on 6 the idea of advanced notice for the proposals. I 7 know that a similar idea came up at the Adult 8 Council yesterday, and the Rules Committee seemed 9 to have two general objections to the idea. One, 10 it was an extra hassle to them. And two, why 11 bother? Who needs that? Who really wants more 12 than 30 days? Most people don't pay attention 13 until the last minute anyway, so is it really 14 worth the hassle? And those are legitimate 15 concerns. 16 I do think there ought to be a way to 17 have some advance notice that may be by simply 18 posting them, as proposed, a certain days ahead 19 of time. And like a lot of web sites, 20 particularly those with new stories or any kind 21 of items, after the posting, there's a way for 22 people either in the public or people who have to 23 log on to post comments and questions about the 24 issue or the story that's posted. And having 25 something like that ahead of time, maybe even	1 closer than 30 days, where people really get a 2 chance to think about and understand the issues 3 behind what the rule proposal it is, because very 4 often, you just get a language of a bylaw change, 5 you may get some recommendations from the Rules 6 Committee, maybe not. And you really don't 7 understand the context of that rule change. You 8 don't understand the implications of it. 9 So, a little more advanced notice 10 would be good, I think personally. Even though 11 not everybody would really take advantage of 12 that, the few that do, it might help this body 13 make a better decision and a quicker decision. 14 And then having some way of having a posted forum 15 for people to exchange ideas or answer questions 16 ahead of time might smooth over a lot of 17 misunderstandings before we get to the floor and 18 may make for a quicker vote. 19 So I would encourage you to, at the 20 Federation level, to think about some way of 21 doing that. And, too, I would encourage 22 everybody to think about how looking at such rule 23 changes ahead of time, and trying to be diligent 24 about looking at these ahead of time, would make 25 for better decisions.

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1 Thank you. 2 PRESIDENT GULATI: Thank you. 3 And Jürgen thanks you. 4 MR. DES BORDES: Hank desBordes. 5 The reason I voted, was a lone voice 6 against the budget, was because last year I told 7 Dan in a meeting that if we had another deficit 8 budget that I was going to oppose it. And I will 9 continue to oppose it in the future. The money 10 was hard to come by. I don't want it to be easy 11 to go away. But I hope that we are putting it in 12 place things -- I know the economy has got to get 13 a little bit better, but I do hope we're putting 14 things in place where we're not going to have to 15 dig in so deep into the money that we've 16 invested. 17 And in the future, if we're going to 18 still do that suspending, I will ask for more 19 explanations, and I'm sure other people will be 20 joining me in that endeavor. 21 And I would also like to thank the 22 athletes for getting more involved in this 23 meeting. Thank you very much. They know what 24 I'm talking about. 25 MR. MC DADE: Mr. President, Bob	1 McDade, president of Eastern Pennsylvania Youth 2 Soccer Association. 3 Tonight in Philadelphia, Eastern Penn 4 is going to be celebrating its 40th anniversary. 5 I personally want to thank all of the councils, 6 U.S. Youth, the Federation for its years of 7 support. Without you guys, we would be nobody. 8 I personally want to thank Coach 9 Klinsmann, if he's still here, Sunil, and Richard 10 Groff for their personal commitment to our event 11 tonight. I understand that both Coach and Sunil 12 did a nice little video cameo for us, so we will 13 be looking forward to seeing that tonight. 14 Thank you all. 15 PRESIDENT GULATI: Jim. Mr. Collins. 16 MR. COLLINS: Mr. President, we're 17 here on the Good of the Game or that part of the 18 agenda. And I think there's something important 19 that should be stated that many may not 20 recognize. Obviously many will recognize there's 21 been a crisis in international football over the 22 last year. But what they don't necessarily 23 recognize is the leadership position that the 24 United States has had and is having in the 25 restructuring of international football, both at
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1 FIFA and at CONCACAF. And Sunil is the leader on 2 that point. He is on the Independent Governance 3 Committee of FIFA, which is helping oversee the 4 restructuring of FIFA, and he is working 5 tirelessly on that. And I work very closely with 6 him in CONCACAF as well, where it's been going on 7 through major restructuring as well. 8 And this body should know how 9 extremely well represented it is by what Sunil 10 does. I have seen him take over boardrooms in 11 places where he doesn't have the vote. The 12 powerful independence governance committee, they 13 all listen to him. They all know Sunil. You 14 have no idea how well represented you are, and 15 everyone should thank Sunil for what he's doing 16 to clean up the game internationally. 17 Thank you. 18 PRESIDENT GULATI: Thanks, John. 19 (Applause.) 20 PRESIDENT GULATI: Thank you. Any 21 others? Anybody behind me here? 22 John Sutter. 23 MR. SUTTER: Two items, Sunil. The 24 first is that I received a text message from Bob 25 Black, who said that he was deeply honored and	1 really appreciated the support and that he has 2 treasured the years that he has spent working 3 side by side with many of you in this room, and 4 he thanks you very much for the life member 5 honor. 6 (Applause.) 7 MR. SUTTER: The second is that we 8 continue to mark milestones, and we look forward 9 to the milestones that we are going to mark. 10 Eastern P.A. was here, and they indicated that 11 they've had 40 years of membership, and I think 12 we need to give them a round of applause, because 13 40 years is a milestone, indeed. 14 PRESIDENT GULATI: Thanks, John. 15 Anyone else? 16 Seeing none, one announcement: The 17 cocktail party this evening starts at 6 in this 18 hotel, and dinner is at 7. That is the Werner 19 Fricker dinner. So we will see you in your best 20 Sunday suits at 6:00. Six o'clock this evening. 21 Seven o'clock dinner. Enjoy the day. Thank you. 22 And before -- don't leave yet. We're 23 showing you one last video on your way out, 24 and -- yeah, I'm going to do that. We are going 25 to have a motion to adjourn.

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1 UNIDENTIFIED SPEAKER: So move. 2 MR. EDWARDS: Second. 3 PRESIDENT GULATI: Accepted. And now 4 we'll just send you off with a little video as 5 you prepare your mental thoughts for the dinner 6 this evening. Let's run that video. 7 (Video shown.) 8 (Adjourned 11:15 a.m.) 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	1 REPORTER'S CERTIFICATE 2 3 I, DEBRA K. RESLING, RMR, and Certified 4 Realtime Reporter appointed to take the meetings of 5 the U.S. Soccer Federation, do certify that the 6 within proceedings of the National Council meeting 7 were taken by me stenographically in Miami, Florida, 8 on March 3, 2012 then reduced to typewritten form 9 consisting of 111 pages herein; that the foregoing is 10 a true transcript of the proceedings had. 11 12 13 In witness hereof I have hereunto set my hand 14 this 19th day of March, 2012. 15 16 17 Debra K. Resling, CSR, CRR, RMR 18 Registered Merit Reporter 19 and Notary Public. 20 4 Cheyenne Blvd., 21 Colorado Springs, CO 80905 22 My commission expires February 28, 2013 23 24 25